

JAPAN

	<i>Principal business</i>		<i>Principal business</i>
Hokkaido Tsubakimoto Chain Co., Ltd.*	<i>Sales of Tsubakimoto Chain products</i>	Tsubakimoto Higashimihon Co.*	<i>Sales of Tsubakimoto Chain products</i>
Tsubakimoto Custom Chain Co.*	<i>Manufacture of power transmission chains</i>	Kyowa Cam Co.	<i>Manufacture of power transmission products</i>
Tsubakimoto Bulk Systems Corp.*	<i>Manufacture of bulk material handling systems</i>	Showa Chain Industrial Co.	<i>Manufacture of conveyor chains</i>
Tsubaki Osaka Service Co.*	<i>Sales of Tsubakimoto Chain products</i>	Tsubakimoto Iron Casting Co., Ltd.	<i>Casting</i>
Tsubakimoto Emerson Co.*	<i>Manufacture of power transmission products</i>	Tsubakimoto Staff Services Co-op.	<i>Employee welfare services</i>
Tsubakimoto Sprocket Mfg., Ltd.*	<i>Manufacture of sprockets</i>	Tsubakimoto Nishimihon Co., Ltd.	<i>Manufacture of chip conveyors</i>
Tsubaki Chugoku Sales, Co.*	<i>Sales of Tsubakimoto Chain products</i>	Tsubakimoto Mayfran Inc.	<i>Sales of Tsubakimoto Chain products</i>
Tsubakimoto Koki Industry Co., Ltd.*	<i>Manufacture of materials handling systems</i>	Tsubaki Izumi Sales Co., Ltd.	<i>Sales of Tsubakimoto Chain products</i>
Tsubaki Arcs Co.*	<i>Real estate leasing and maintenance and insurance agency services</i>	Tsubaki Mecs Co., Ltd.	<i>Sales of Tsubakimoto Chain products</i>
Tsubakimoto Tech Inc.*	<i>Manufacture of materials handling systems</i>	Shinko Machinery Co.	<i>Manufacture of conveyor chains</i>
		Tsubaki Shikoku Sales Co., Ltd.	<i>Sales of Tsubakimoto Chain products</i>
		Onishi Mfg. Co., Ltd.	<i>Manufacture of conveying equipment</i>

*Consolidated subsidiary

NORTH AMERICA

U.S. TSUBAKI, INC.*

Head Office

301 E. Marquardt Drive,
Wheeling, IL 60090-6431, U.S.A.
Telephone: (847) 459-9500
Facsimile: (847) 459-9515

Principal business: Manufacture and sales of power transmission products

Number of employees: 1,019

Sprocket Division, Bennington Plant

119 Bowen Road,
Bennington, VT 05201-2017, U.S.A.
Telephone: (802) 447-7561
Facsimile: (802) 447-7966

Roller Chain Division, Holyoke Plant

821 Main Street, P.O. Box 471,
Holyoke, MA 01040-5312, U.S.A.
Telephone: (413) 536-1576
Facsimile: (413) 534-8239

Automotive Division, Chicopee Plant

106 Lonczak Drive,
Chicopee, MA 01022-1305, U.S.A.
Telephone: (413) 593-1100
Facsimile: (413) 593-9999

Engineering Chain Division, Sandusky Plant

1010 Edgewater Drive, P.O. Box 651,
Sandusky, OH 44870-1601, U.S.A.
Telephone: (419) 626-4560
Facsimile: (419) 626-5194

BALLANTINE, INC.*

840 McKinley Street,
Anoka MN 55303-1162, U.S.A.
Telephone: (612) 571-7474
Facsimile: (612) 571-0255

Principal business: Sales of trencher parts
Number of employees: 39

TSUBAKI CONVEYOR OF AMERICA, INC.*

138 Davis Street, P.O. Box 710,
Portland, TN 37148-0710, U.S.A.
Telephone: (615) 325-9221
Facsimile: (615) 325-2442

Principal business: Manufacture and sales of materials handling systems

Number of employees: 97

Fremont Office

48860 Milmont Drive, Suite 104C,
Fremont, CA 94538-7344, U.S.A.
Telephone: (510) 656-3094
Facsimile: (510) 656-2094

TSUBAKI OF CANADA LIMITED*

1630 Drew Road,
Mississauga, Ontario, L5S 1J6 Canada
Telephone: (905) 676-0400
Facsimile: (905) 676-0904

Principal business: Manufacture and sales of power transmission products

Number of employees: 85

EUROPE

TSUBAKIMOTO EUROPE B.V.*

Belder 1, 4704 RK Roosendaal,
The Netherlands
Telephone: 165-594800
Facsimile: 165-549450

Principal business: Sales of power transmission products
Number of employees: 33

P. KONING B.V.*

Waalhaven Z/Z 42,
3088 HJ Rotterdam, The Netherlands
Telephone: (10) 4941818
Facsimile: (10) 4294906

Principal business: Sales of power transmission products
Number of employees: 49

TSUBAKIMOTO U.K. LTD.*

Moorbridge Road, Bingham Industrial Estate,
Bingham, Nottingham NG13 8GG,
United Kingdom
Telephone: (1949) 838554
Facsimile: (1949) 839135

Principal business: Sales of power transmission products
Number of employees: 24

T.E.U.K. LIMITED

20 Lime Avenue, Duffield, Belper,
Derbyshire DE56 4DX, United Kingdom
Telephone: (1332) 841-286

Principal business: Sales and maintenance of materials handling systems

Number of employees: 2

ASIA AND OCEANIA

TSUBAKIMOTO SINGAPORE PTE. LTD.*

25 Gul Lane, Jurong, Singapore 629419
Telephone: 8610422-4
Facsimile: 8617035

Principal business: Manufacture and sales of power transmission products

Number of employees: 24

Tsubaki Thai Representative Office

No.1622, Krung Kasem Road, Pom Prab,
Bangkok 10100, Thailand
Telephone: (2) 226-0320
Facsimile: (2) 226-0321

TAIWAN TSUBAKIMOTO CO.*

No.7 Feng Sun Keng, Kuei Shan-Hsiang,
Taoyuan-Hsien, Taiwan, R.O.C.
Telephone: (3) 3293827-9
Facsimile: (3) 3293065

Principal business: Manufacture and sales of power transmission products

Number of employees: 99

KOREA CONVEYOR IND. CO., LTD.

72-1, Onsoo-dong, Kuro-ku,
Seoul, Republic of Korea
Telephone: (2) 613-0151
Facsimile: (2) 684-9166

Principal business: Manufacture and sales of materials handling systems and conveyor chains

Number of employees: 199

TSUBAKI AUSTRALIA PTY. LIMITED*

Unit E, 95-101 Silverwater Road,
Silverwater, N.S.W. 2128, Australia
Telephone: (2) 9648-5269
Facsimile: (2) 9648-3115

Principal business: Sales of power transmission products
Number of employees: 28

HANGZHOU TSUBAKI DUNPAI CHAIN CO., LTD.

309, Hu Shu Nan Road, Hangzhou
Zhejiang, P.R. of China
Telephone: (571) 808-2887
Facsimile: (571) 880-2302

Principal business: Manufacture and sales of chain products

Number of employees: 1,819

*Consolidated subsidiary