

**JAPAN**

|                                       | <i>Principal business</i>  |                                    | <i>Principal business</i>                         |
|---------------------------------------|--|------------------------------------|---|
| Hokkaido Tsubakimoto Chain Co., Ltd.* | <i>Sales of Tsubakimoto Chain products</i>                               | Tsubakimoto Higashinohon Co.*      | <i>Sales of Tsubakimoto Chain products</i>        |
| Tsubakimoto Custom Chain Co.*         | <i>Manufacture of power transmission chains</i>                          | Kyowa Cam Co.                      | <i>Manufacture of power transmission products</i> |
| Tsubakimoto Bulk Systems Corp.*       | <i>Manufacture of bulk material handling systems</i>                     | Showa Chain Industrial Co.         | <i>Manufacture of conveyor chains</i>             |
| Tsubaki Osaka Service Co.*            | <i>Sales of Tsubakimoto Chain products</i>                               | Tsubakimoto Iron Casting Co., Ltd. | <i>Casting</i>                                    |
| Tsubakimoto Emerson Co.*              | <i>Manufacture of power transmission products</i>                        | Tsubakimoto Staff Services Co-op.  | <i>Employee welfare services</i>                  |
| Tsubakimoto Sprocket Mfg., Ltd.*      | <i>Manufacture of sprockets</i>  | Tsubakimoto Nishinohon Co., Ltd.   | <i>Sales of Tsubakimoto Chain products</i>        |
| Tsubaki Chugoku Sales, Co.*           | <i>Sales of Tsubakimoto Chain products</i>                               | Tsubakimoto Mayfran Inc.           | <i>Manufacture of chip conveyors</i>              |
| Tsubakimoto Koki Industry Co., Ltd.*  | <i>Manufacture of materials handling systems</i>                         | Tsubaki Izumi Sales Co., Ltd.      | <i>Sales of Tsubakimoto Chain products</i>        |
| Tsubaki Arcs Co.*                     | <i>Real estate leasing and maintenance and insurance agency services</i> | Tsubaki Mecs Co., Ltd.             | <i>Sales of Tsubakimoto Chain products</i>        |
| Tsubakimoto Tech Inc.*                | <i>Manufacture of materials handling systems</i>                         | Shinko Machinery Co.               | <i>Manufacture of conveyor chains</i>             |
|                                       |  | Tsubaki Shikoku Sales Co., Ltd.    | <i>Sales of Tsubakimoto Chain products</i>        |
|                                       |  | Onishi Mfg. Co., Ltd.              | <i>Manufacture of conveying equipment</i>         |

\*Consolidated subsidiary

**NORTH AMERICA**

**U.S. TSUBAKI, INC.\***  
**Head Office**  
 301 E. Marquardt Drive,  
 Wheeling, IL 60090, U.S.A.  
 Telephone: (847) 459-9500  
 Facsimile: (847) 459-9515  
*Principal business: Manufacture and sales of power transmission products*

**Sprocket Division, Bennington Plant**  
 Bowen Road, Bennington, VT 05201, U.S.A.  
 Telephone: (802) 447-7561  
 Facsimile: (802) 447-7966

**Roller Chain Division, Holyoke Plant**  
 821 Main Street, P.O. Box 471,  
 Holyoke, MA 01040, U.S.A.  
 Telephone: (413) 536-1576  
 Facsimile: (413) 534-8239

**Automotive Division, Chicopee Plant**  
 106 Lonczak Drive,  
 Chicopee, MA 01022, U.S.A.  
 Telephone: (413) 593-1100  
 Facsimile: (413) 593-9999

**Engineering Chain Division, Sandusky Plant**  
 1010 Edgewater Drive, P.O. Box 651,  
 Sandusky, OH 44870, U.S.A.  
 Telephone: (419) 626-4560  
 Facsimile: (419) 626-5194

**BALLANTINE, INC.\***  
 840 Mckinley Street,  
 Anoka MN 55303, U.S.A.  
 Telephone: (612) 571-7474  
 Facsimile: (612) 571-0255  
*Principal business: Sales of trencher parts*

**TSUBAKI CONVEYOR OF AMERICA, INC.\***  
 138 Davis Street, P.O. Box 710,  
 Portland, TN 37148-0710, U.S.A.  
 Telephone: (615) 325-9221  
 Facsimile: (615) 325-2442  
*Principal business: Manufacture and sales of materials handling systems*

**Fremont Office**  
 48860 Milmont Drive, Suite 104C,  
 Fremont, CA 94538-7344, U.S.A.  
 Telephone: (510) 656-3094  
 Facsimile: (510) 656-2094

**TSUBAKI OF CANADA LIMITED\***  
 1630 Drew Road,  
 Mississauga, Ontario, L5S 1J6 Canada  
 Telephone: (905) 676-0400  
 Facsimile: (905) 676-0904  
*Principal business: Manufacture and sales of power transmission products*

**EUROPE**

**TSUBAKIMOTO EUROPE B.V.\***  
 Belder 1, 4704 RK Roosendaal,  
 The Netherlands  
 Telephone: 165-594800  
 Facsimile: 165-549450  
*Principal business: Sales of power transmission products*

**P. KONING B.V.\***  
 Waalhaven Z/Z 42,  
 3088 HJ Rotterdam, The Netherlands  
 Telephone: (10) 4941818  
 Facsimile: (10) 4294906  
*Principal business: Sales of power transmission products*

**TSUBAKIMOTO U.K. LTD.\***  
 Moorbridge Road, Bingham Industrial Estate,  
 Bingham, Nottingham NG13 8GG,  
 United Kingdom  
 Telephone: (1949) 838554  
 Facsimile: (1949) 839135  
*Principal business: Sales of power transmission products*

**T.E.U.K. LIMITED**  
 20 Lime Avenue, Duffield, Belper,  
 Derbyshire DE56 4DX, United Kingdom  
 Telephone: (1332) 841-286  
*Principal business: Sales and maintenance of materials handling systems*

**ASIA AND OCEANIA**

**TSUBAKIMOTO SINGAPORE PTE. LTD.\***  
 25 Gul Lane, Jurong, Singapore 629419  
 Telephone: 8610422~4  
 Facsimile: 8617035  
*Principal business: Manufacture and sales of power transmission products*

**Tsubaki Thai Representative Office**  
 No.1622, Krung Kasem Road, Pom Prab, Bangkok  
 10100, Thailand  
 Telephone: (2) 226-0320  
 Facsimile: (2) 226-0321

**TAIWAN TSUBAKIMOTO CO.\***  
 No.7 Feng Sun Keng, Kuei Shan-Hsiang,  
 Taoyuan-Hsien, Taiwan, R.O.C.  
 Telephone: (3) 3293827~9  
 Facsimile: (3) 3293065  
*Principal business: Manufacture and sales of power transmission products*

**KOREA CONVEYOR IND. CO., LTD.**  
 72-1, Onsoo-dong, Kuro-ku,  
 Seoul, Republic of Korea  
 Telephone: (2) 613-0151  
 Facsimile: (2) 684-9166  
*Principal business: Manufacture and sales of materials handling systems and conveyor chains*

**TSUBAKI AUSTRALIA PTY. LIMITED\***  
 Unit E, 95-101 Silverwater Road,  
 Silverwater, N.S.W. 2141, Australia  
 Telephone: (2) 9648-5269  
 Facsimile: (2) 9648-3115  
*Principal business: Sales of power transmission products*

**HANGZHOU TSUBAKI DUNPAI CHAIN CO., LTD.**  
 309, Hu Shu Nan Road, Hangzhou  
 Zhejiang, P.R. of China  
 Telephone: (571) 808-2887  
 Facsimile: (571) 880-2302  
*Principal business: Manufacture and sales of chain products*

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