

Corporate Data

As of March 31, 2004

DATE OF FOUNDING

December 1917

DATE OF INCORPORATION

January 1941

NUMBER OF EMPLOYEES

1,706 (parent company only)

PAID-IN CAPITAL

¥17,077 million

SHAREHOLDERS' EQUITY

¥66,873 million

INDEPENDENT AUDITORS

Shin Nihon & Co.

INVESTOR INFORMATION

Common Stock

Authorized: 299,000 thousand shares

Issued: 188,544 thousand shares

Stock Listings

Tokyo, Osaka, and Nagoya

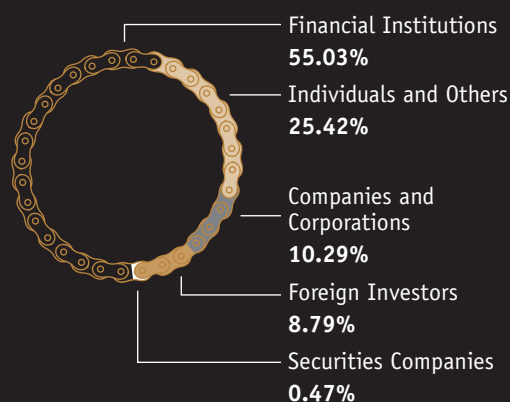
Major Shareholders

1 The Master Trust Bank of Japan, Ltd.	9.4%
2 Taiyo Life Insurance Company	8.6
3 Nippon Life Insurance Company	7.1
4 Japan Trustee Services Bank, Ltd.	6.4
5 Toyota Motor Corporation	4.1
6 Sumitomo Mitsui Banking Corporation	3.6
7 Kyoekai Employee Stock Ownership Association	2.3
8 The Chuo Mitsui Trust and Banking Company, Limited	2.3
9 Meiji Yasuda Life Insurance Company	1.9
10 Group Employee Stock Ownership Association	1.9

Transfer Agent

The Chuo Mitsui Trust and Banking Company, Limited
2-21, Kitahama 2-chome, Chuo-ku,
Osaka 541-0041, Japan

Composition of Shareholders



TSUBAKIMOTO CHAIN CO.

OFFICES AND PLANTS

Head Office

Osaka Fukokuseimei Building,
2-4, Komatsubara-cho,
Kita-ku, Osaka 530-0018,
Japan

Telephone: (06) 6313-3131

Facsimile: (06) 6313-3198

URL: www.tsubakimoto.jp

Tokyo Office

Medical Friend Building,
2-4, Kudan-Kita 3-chome,
Chiyoda-ku, Tokyo 102-8186,
Japan

Telephone: (03) 3221-5611

Facsimile: (03) 3221-5639

Nagoya Office

Daisho Building,
26-25, Meieki 4-chome,
Nakamura-ku,
Nagoya 450-0002,
Japan

Telephone: (052) 571-8181

Facsimile: (052) 571-0915

Osaka Office

Osaka Fukokuseimei Building,
2-4, Komatsubara-cho,
Kita-ku, Osaka 530-0018,
Japan

Telephone: (06) 6313-3131

Facsimile: (06) 6315-6657

Kyotanabe Plant

1-3, Kannanbidai 1-chome,
Kyotanabe, Kyoto 610-0380,
Japan

Telephone: (0774) 64-5001

Facsimile: (0774) 64-5201

Major products:

Power transmission chains
and conveyor chains

Number of employees: 722

Saitama Plant

20, Shinko, Hanno,
Saitama 357-0022,
Japan

Telephone: (042) 973-1131

Facsimile: (042) 973-4252

Major products:

Automotive parts and
materials handling systems

Number of employees: 817

Kyoto Plant

1-1, Kotari-Kuresumi,
Nagaokakyo, Kyoto 617-0833,
Japan

Telephone: (075) 954-1111

Facsimile: (075) 956-8456

Major products:

Power transmission
units and components

Number of employees: 38

(Parent company only)

Hyogo Plant

1140, Asazuma-cho, Kasai,
Hyogo 679-0181,
Japan

Telephone: (0790) 47-1515

Facsimile: (0790) 47-1513

Major products:

Materials handling equipment

Number of employees: 12

(Parent company only)

SALES OFFICES

Sendai, Omiya, Yokohama,
Shizuoka, Toyota, Hokuriku
(Kanazawa), Hiroshima, Kyushu
(Fukuoka), and 9 other regional
sales offices

www.tsubakimoto.jp