

January 1, 2026

Company name: Tsubakimoto Chain Co.
Representative: Takatoshi Kimura, President and Representative Director
(Code No.: 6371, Prime Market of the TSE)
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**Notice Regarding Completion of Making Daido Kogyo Co., Ltd. a Wholly Owned Subsidiary
Through a Simplified Share Exchange**

Tsubakimoto Chain Co. (“the Company”) hereby announces that it has completed making Daido Kogyo Co., Ltd. (“Daido Kogyo”) a wholly owned subsidiary through a simplified share exchange (the “Share Exchange”) effective January 1, 2026 as announced in the “Notice Regarding Execution of Business Integration Agreement and Share Exchange Agreement (Simplified Share Exchange) for Business Integration of Tsubakimoto Chain Co. and Daido Kogyo Co.,Ltd.” dated May 14, 2025.

1. Schedule of the Share Exchange

Board of Directors resolution date (both companies)	May 14, 2025
Execution date of the Business Integration Agreement (both companies)	
Execution date of the Share Exchange Agreement (both companies)	
Approval of the Share Exchange by the annual general meeting of shareholders (Daido Kogyo)	June 24, 2025
Effective date of the Share Exchange	January 1, 2026

2. Share Exchange Procedures

Execution of the Share Exchange Agreement for the Share Exchange was approved by the annual general meeting of shareholders of Daido Kogyo held on June 24, 2025. Furthermore, the Company will conduct the Share Exchange by way of a simplified share exchange that does not require approval by a resolution of its general meeting of shareholders, as prescribed in Article 796, Paragraph 2 of the Companies Act. Although notice of the simplified share exchange was provided by electronic public notice on December 11, 2025, there were no notices of opposition to the share exchange.

3. Future Outlook

The effects of the Share Exchange on the performance results for the fiscal year ending March 31, 2026 are currently under review, and notifications will be made promptly should any matters requiring disclosure arise in the future.