

January 5, 2026

To the Press,

**TSUBAKIMOTO CHAIN CO.**

**Personnel Changes**  
(As of January 1, 2026)

**I. An Executive Officer (As of January 1, 2026)**

Underlined: Changes

New Post	Current Post	Name
Finance & Accounting, Corporate Planning, <u>PMI</u>	Finance & Accounting, Corporate Planning	Senior Executive Officer Yasuhiro Akesaka