

Board of Directors & Corporate Auditors / Executive Officers

As of June 29, 2005



BOARD OF DIRECTORS

Chairman and Representative Director
Takashi Fukunaga

President and Representative Director
Tatsuhiko Mimoto

Director
Kimio Takakura
Global Best Development
Overall Support to the President

Director and Senior Managing Executive Officer
Makoto Kanehira
Development & Technology
Management of Technology (MOT)
Tsubaki Techno School
Chief Engineer

Director and Managing Executive Officers
Tadashi Ichikawa
Chain Division
Global Best Development
Kyotanabe Plant
Toru Fujiwara
Automotive Parts Division
Global Best Development
Saitama Plant

Director and Executive Officers
Akira Morikiyo
Materials Handling Division
Information & Physical
Distribution Systems
Global Best Development
Isamu Osa
Management Planning
Human Resources Department
Finance
Osaka Office

Director
Hidetoshi Yajima
Corporate Auditors
Tadachi Yokoyama
Tatsuo Komatsu
Masaru Tokuda
Takafumi Watanabe

Managing Executive Officers
Hideo Miyazaki
Kyoto Plant
Hyogo Plant
President, Tsubaki Emerson Co.
Yoshinobu Miyazaki
President, U.S. Tsubaki, Inc.
Nobuhiko Miki
Compliance Administration
CSR Development

Senior Executive Officers
Tadasu Suzuki
Deputy General Manager, Automotive Parts Division
Engineering
Global Marketing Department
Masato Kondo
Deputy General Manager, Chain Division
Chain Sales Operations
Tokyo Office

Executive Officers
Hiroshi Yanagase
Deputy General Manager, Materials Handling Division
Automotive Handling Systems
Automotive Systems China Project
Shigeya Tsubakimoto
Environmental Management Systems
Compliance Administration
Yoshikazu Kitayama
President, Tsubakimoto Europe B.V.
Tamio Miyamoto
Production, Materials Handling Division
Jiro Baba
Western & Central Japan Sales
Assistant Manager, Global Marketing Department,
Automotive Parts Division
Nagoya Office
Toshimitsu Sakai
Engineering Plastic Devices Department, Chain Division