

# Supplementary information for FY2026-1Q results

## — Agenda —

- ◇ Financial highlights for FY2026-1Q
- ◇ Forecast for the fiscal year ending March 31, 2027
- ◇ Shareholder returns.

July 30, 2026

Public Relations & Investor Relations

◆ Net sales increased 30.2% year on year, and operating profit rose 57.4%.

|                         | FY2025 | FY2026        |                     |               | (Yen, millions)      |
|-------------------------|--------|---------------|---------------------|---------------|----------------------|
|                         | 1Q ACT | 1Q ACT        | YOY                 | % of Forecast | Forecast<br>(May 13) |
| <b>Net sales</b>        | 65,317 | <b>85,050</b> | + 19,732<br>+ 30.2% | 24.3%         | <b>350,000</b>       |
| <b>Operating income</b> | 3,280  | <b>5,163</b>  | + 1,883<br>+ 57.4%  | 20.2%         | <b>25,500</b>        |
| <b>%</b>                | 5.0%   | <b>6.1%</b>   | + 0.9pt             | —             | <b>7.3%</b>          |
| <b>Ordinary income</b>  | 4,354  | <b>6,965</b>  | + 2,611<br>+ 60.0%  | 26.8%         | <b>26,000</b>        |
| <b>Net income</b>       | 4,496  | <b>4,356</b>  | ▲ 140<br>- 3.1%     | 19.8%         | <b>22,000</b>        |
| Exchange rates (USD)    | 144.60 | <b>159.57</b> |                     |               | <b>148.00</b>        |
| (EUR)                   | 163.82 | <b>185.41</b> |                     |               | <b>180.00</b>        |
| (RMB)                   | 20.94  | <b>22.67</b>  |                     |               | <b>21.00</b>         |

◆ Sales increased across all businesses.

Operating income increased in the Power Transmission and Mobility businesses.

(Yen, millions)

|                           | Sales*1          |                  |          | Operating income |                  |         |
|---------------------------|------------------|------------------|----------|------------------|------------------|---------|
|                           | FY2025<br>1Q ACT | FY2026<br>1Q ACT | YOY      | FY2025<br>1Q ACT | FY2026<br>1Q ACT | YOY     |
| <b>Power Transmission</b> | 29,687           | <b>34,824</b>    | + 17.3%  | 3,345            | <b>3,709</b>     | + 10.9% |
| <b>Mobility</b>           | 22,360           | <b>33,214</b>    | + 48.5%  | 2,096            | <b>3,229</b>     | + 54.1% |
| <b>Materials Handling</b> | 13,170           | <b>14,507</b>    | + 10.2%  | (634)            | <b>(730)</b>     | —       |
| <b>Other*2</b>            | 806              | <b>3,563</b>     | + 342.1% | (179)            | <b>(587)</b>     | —       |
| <b>Adjust</b>             | (707)            | <b>(1,058)</b>   | —        | (1,347)          | <b>(457)</b>     | —       |
| <b>Total</b>              | 65,317           | <b>85,050</b>    | + 30.2%  | 3,280            | <b>5,163</b>     | + 57.4% |

1 Net sales include intersegment sales and transfers.

2 "Other" is not a reportable segment.

## Results by segment for FY2026-1Q - Power Transmission -

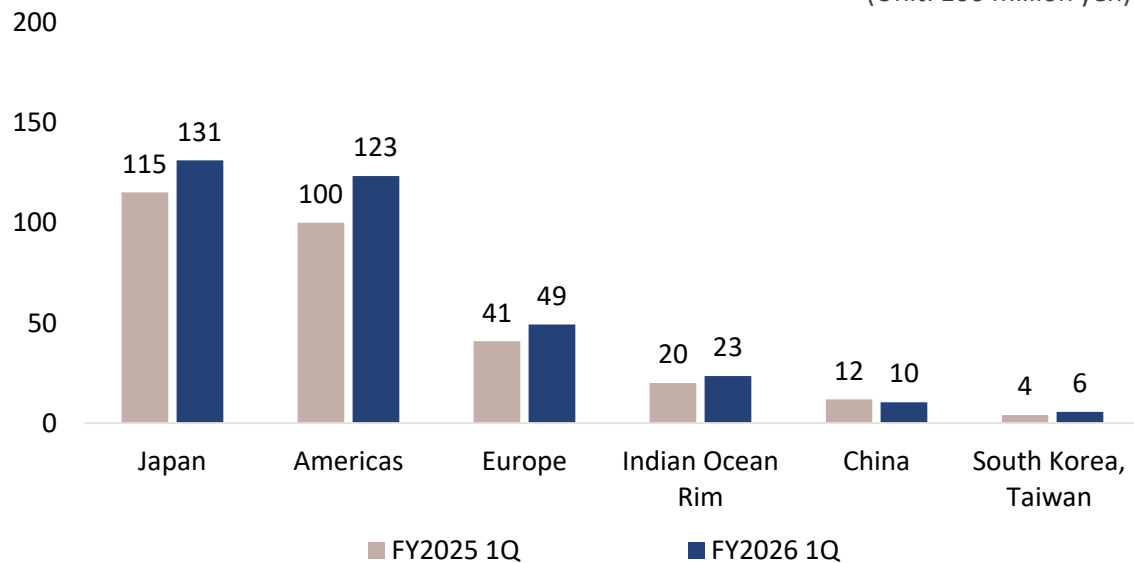
\*Sales include intersegment sales and transfers.

(Yen, millions)

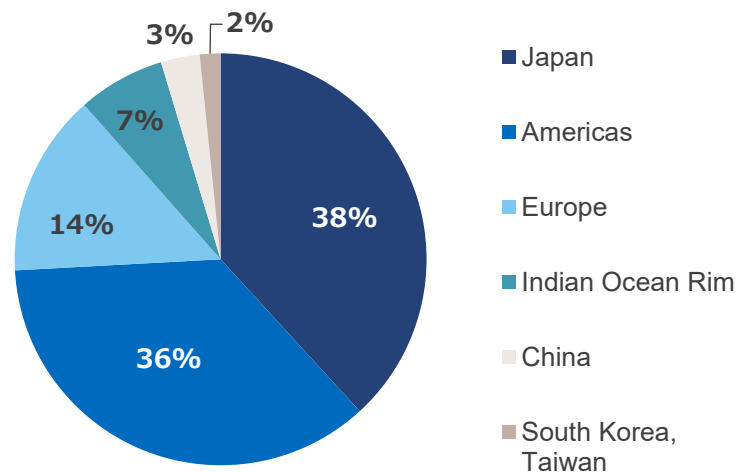
|                         | FY2025<br>1Q ACT | FY2026<br>1Q ACT | YOY                | FX impact | YOY<br>(Excl. FX impact) | % of Forecast | Forecast<br>(May 13) |
|-------------------------|------------------|------------------|--------------------|-----------|--------------------------|---------------|----------------------|
| <b>Sales</b>            | 29,687           | <b>34,824</b>    | + 5,136<br>+ 17.3% | + 2,153   | + 2,982                  | 24.6%         | <b>141,500</b>       |
| <b>Operating income</b> | 3,345            | <b>3,709</b>     | + 364<br>+ 10.9%   | + 269     | + 95                     | 21.4%         | <b>17,300</b>        |
| <b>%</b>                | 11.3%            | <b>10.7%</b>     | - 0.6pt            | —         | —                        | —             | <b>12.2%</b>         |

Sales By Region

(Unit: 100 million yen)



Regional Sales Ratio



## Results by segment for FY2026-1Q - Mobility -

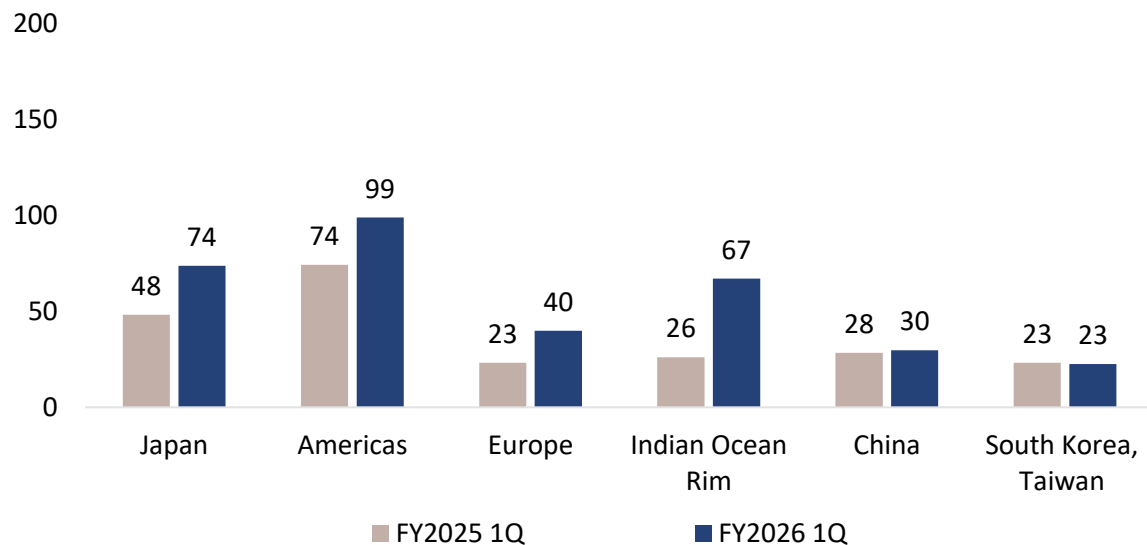
\*Sales include intersegment sales and transfers.

(Yen, millions)

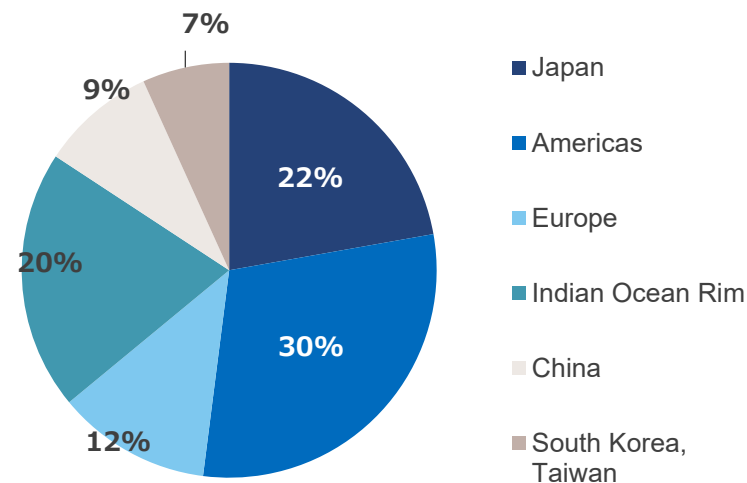
|                         | FY2025<br>1Q ACT | FY2026<br>1Q ACT | YOY                 | FX impact | YOY<br>(Excl. FX impact) | % of Forecast | Forecast<br>(May 13) |
|-------------------------|------------------|------------------|---------------------|-----------|--------------------------|---------------|----------------------|
| <b>Sales</b>            | 22,360           | <b>33,214</b>    | + 10,853<br>+ 48.5% | + 1,811   | + 9,042                  | 25.9%         | <b>128,000</b>       |
| <b>Operating income</b> | 2,096            | <b>3,229</b>     | + 1,133<br>+ 54.1%  | + 66      | + 1,067                  | 27.4%         | <b>11,800</b>        |
| <b>%</b>                | 9.4%             | <b>9.7%</b>      | + 0.4pt             | —         | —                        | —             | <b>9.2%</b>          |

Sales By Region

(Unit: 100 million yen)



Regional Sales Ratio



# Results by segment for FY2026-1Q – Materials Handling

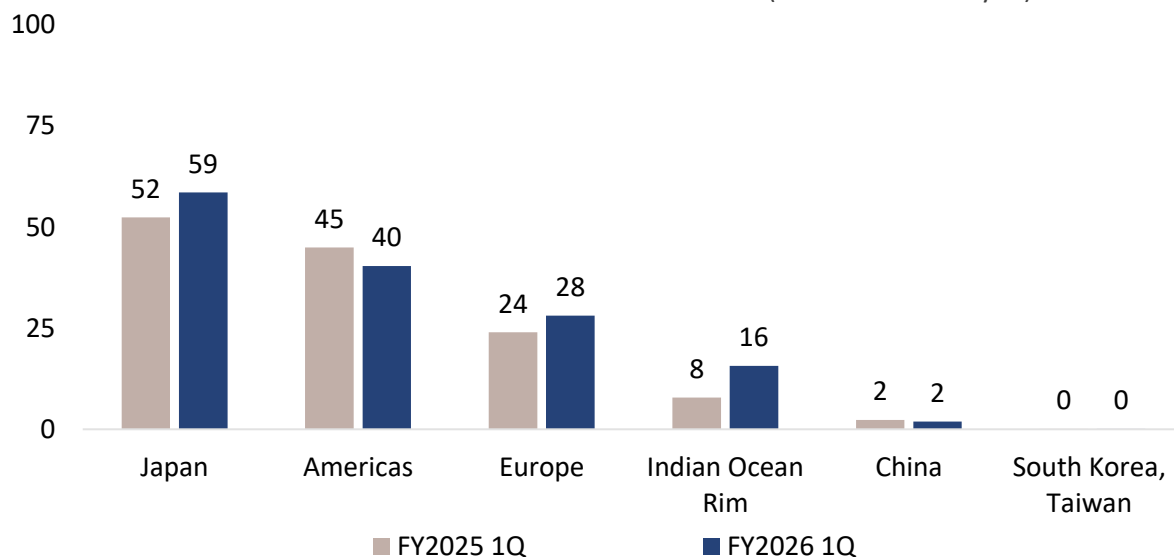
\*Sales include intersegment sales and transfers.

(Yen, millions)

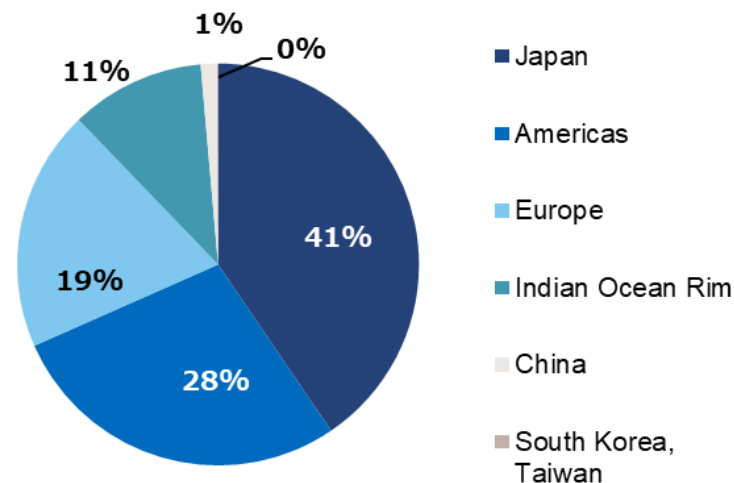
|                         | FY2025<br>1Q ACT | FY2026<br>1Q ACT | YOY                | FX impact | YOY<br>(Excl. FX impact) | % of Forecast | Forecast<br>(October 31) |
|-------------------------|------------------|------------------|--------------------|-----------|--------------------------|---------------|--------------------------|
| <b>Sales</b>            | 13,170           | <b>14,507</b>    | + 1,336<br>+ 10.2% | + 647     | + 689                    | 20.1%         | <b>72,000</b>            |
| <b>Operating income</b> | (634)            | <b>(730)</b>     | (95)<br>—          | (24)      | (71)                     | —             | <b>1,500</b>             |
| <b>%</b>                | —                | —                | —                  | —         | —                        | —             | <b>2.1%</b>              |

Sales By Region

(Unit: 100 million yen)



Regional Sales Ratio



## Forecast for the fiscal year ending March 31, 2027

◆ No change from the previous forecast announced on May 13.

Net Sales are expected to increase by 18.3% year on year, and operating income by 18.2%.

(Yen, millions)

|                             | FY2025<br>ACT | FY2025  |         |                |         |
|-----------------------------|---------------|---------|---------|----------------|---------|
|                             |               | 1H FCT  | 2H FCT  | Full Year FCT  | YoY     |
| <b>Net sales</b>            | 295,878       | 170,000 | 180,000 | <b>350,000</b> | + 18.3% |
| <b>Operating income</b>     | 21,578        | 10,700  | 14,800  | <b>25,500</b>  | + 18.2% |
| <b>%</b>                    | 7.3%          | 6.3%    | 8.2%    | <b>7.3%</b>    | —       |
| <b>Ordinary income</b>      | 24,804        | 12,000  | 14,000  | <b>26,000</b>  | + 4.8%  |
| <b>Net income</b>           | 29,708        | 10,000  | 12,000  | <b>22,000</b>  | -25.9%  |
| <b>Exchange rates (USD)</b> | 150.67        |         |         |                |         |
| <b>(EUR)</b>                | 174.64        |         |         |                |         |
| <b>(RMB)</b>                | 20.81         |         |         |                |         |
|                             |               |         |         | <b>150.89</b>  |         |
|                             |               |         |         | <b>181.35</b>  |         |
|                             |               |         |         | <b>22.04</b>   |         |

\* Assumed exchange rates from Q2 onward: USD ¥148.00, EUR ¥180.00, RMB ¥21.00

# Forecast by segment for the fiscal year ending March 31, 2027

Unchanged from the previous forecast.

Following the consolidation of Daido Kogyo Co., Ltd. as a consolidated subsidiary effective January 1, 2026, sales are expected to increase across all businesses, with operating income also expected to increase in all segments except "Other."

(Yen, millions)

|                       | Sales *1 |            |         |                |           | Operating Income |            |         |                |           |
|-----------------------|----------|------------|---------|----------------|-----------|------------------|------------|---------|----------------|-----------|
|                       | FY2025   | FY2026 FCT |         |                | Inc / Dec | FY2025           | FY2026 FCT |         |                | Inc / Dec |
|                       | Actual   | 1H         | 2H      | Full year      | YOY       | Actual           | 1H         | 2H      | Full year      | YOY       |
| Power Transmission *2 | 126,336  | 69,000     | 72,500  | <b>141,500</b> | + 12.0%   | 16,349           | 7,600      | 9,700   | <b>17,300</b>  | + 5.8%    |
| Mobility              | 97,403   | 63,000     | 65,000  | <b>128,000</b> | + 31.4%   | 10,036           | 5,800      | 6,000   | <b>11,800</b>  | + 17.6%   |
| Materials Handling    | 70,770   | 34,000     | 38,000  | <b>72,000</b>  | + 1.7%    | 963              | 0          | 1,500   | <b>1,500</b>   | + 55.7%   |
| Other *3              | 5,041    | 6,500      | 6,500   | <b>13,000</b>  | + 157.9%  | (1,180)          | (1,300)    | (1,100) | <b>(2,400)</b> | —         |
| Adjust                | (3,672)  | (2,500)    | (2,000) | <b>(4,500)</b> | —         | (4,589)          | (1,400)    | (1,300) | <b>(2,700)</b> | —         |
| All                   | 295,878  | 170,000    | 180,000 | <b>350,000</b> | + 18.3%   | 21,578           | 10,700     | 14,800  | <b>25,500</b>  | + 18.2%   |

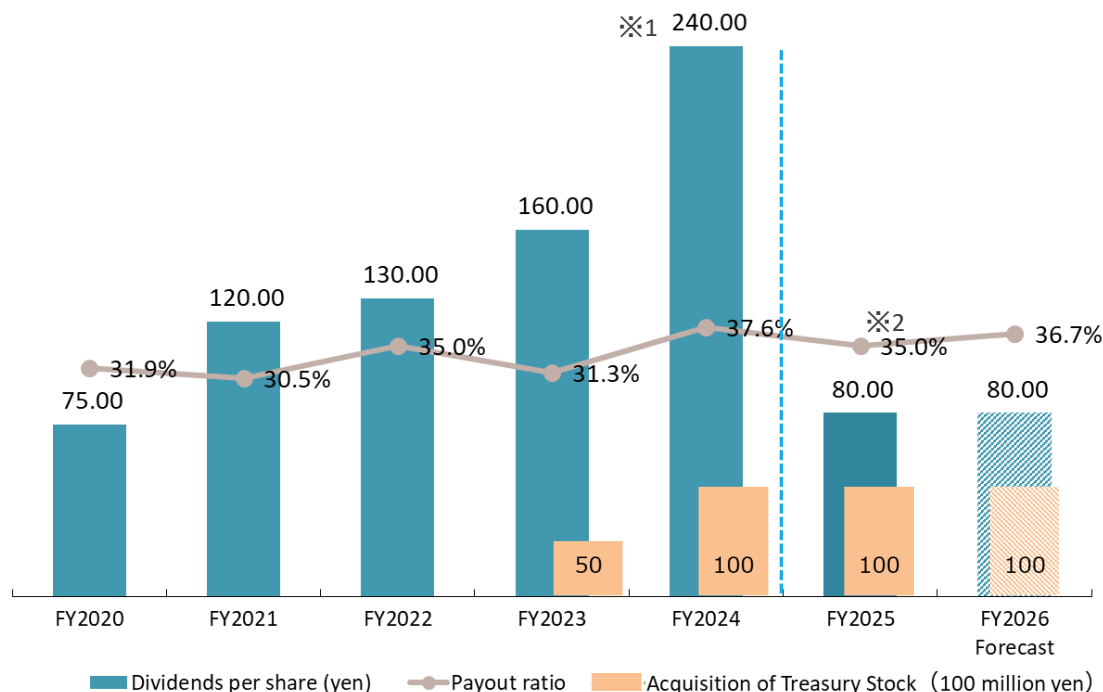
1 Net sales include intersegment sales and transfers.

2 With respect to sales and operating income of the Power Transmission business for FY2025, as the figures are currently under calculation, the Chain business and the Motion Control business are presented on a combined basis in this table.

3 "Other" is not a reportable segment.

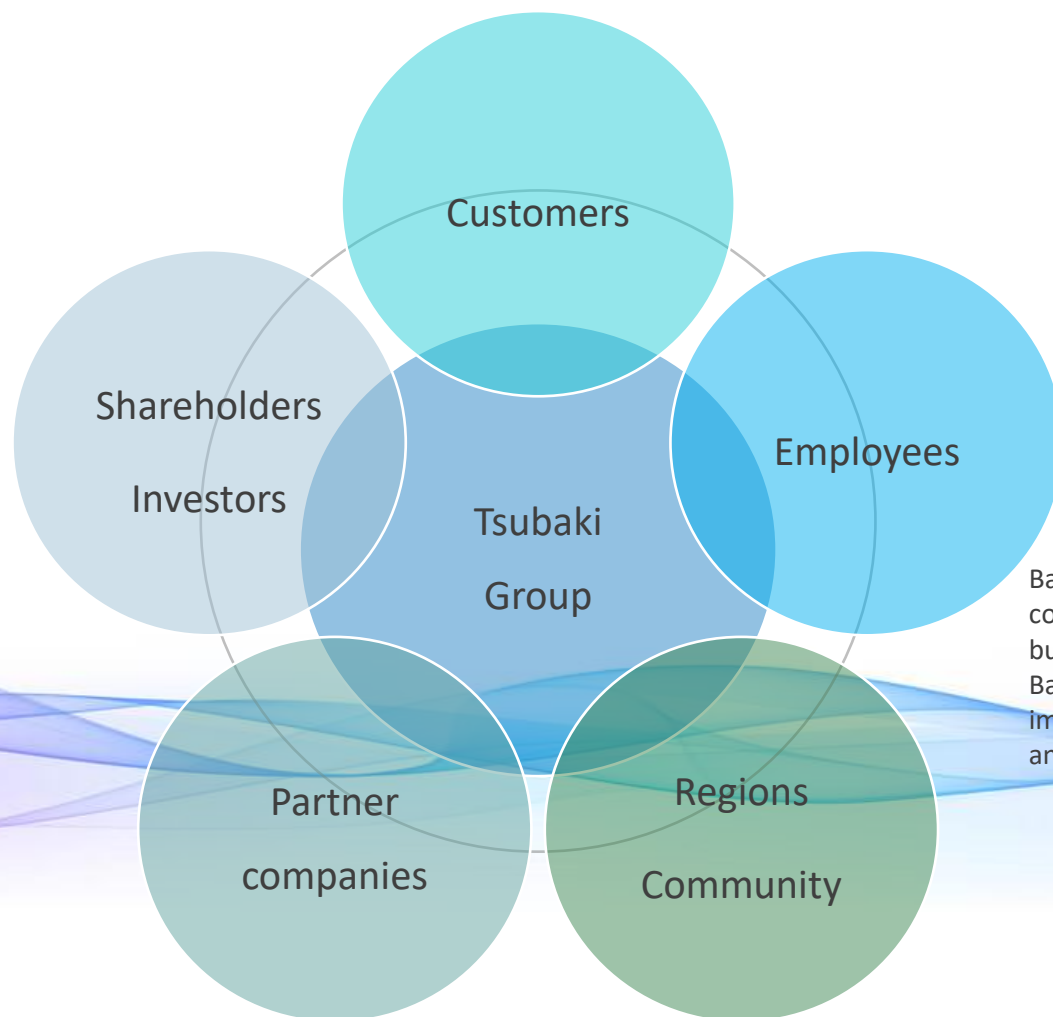
# 5 Shareholder Returns

For FY2026, the Company also plans an annual dividend of ¥80 per share and a share repurchase of ¥100 billion.



1 A three-for-one stock split of shares of common stock was implemented with an effective date of October 1, 2024. Dividends for FY2024 do not take such stock split into account. If the stock split were taken into account, the annual dividend would be 146 yen per share, consisting of an interim dividend of 99 yen and a year-end dividend of 47 yen.

2 Non-cash gains, including gains from negative goodwill, are excluded from the calculation.



Based on our **Partnership Declaration**, our group will promote cooperation and co-prosperity with our business partners and other businesses that aim to create value.  
Based on our **Multi-Stakeholder Policy**, we will work to create value and improve productivity with our stakeholders. We will distribute the profits and results generated appropriately to our multi-stakeholders.

The business plans and performance forecasts described in this document are based on information available to the Company at the time of preparation and certain assumptions that the Company considers reasonable.  
They are not intended to guarantee the achievement of these results. Actual results may differ from these forecasts due to various factors.

決算補足資料（四半期毎<sup>※1</sup>データ）

株式会社椿本チエイン

（金額の単位：百万円）

## 1. 連結業績データ

|                     | 2026年3月期 |        |        |        |         | 2027年3月期 |    |    |    |    |
|---------------------|----------|--------|--------|--------|---------|----------|----|----|----|----|
|                     | Q1       | Q2     | Q3     | Q4     | 累計      | Q1       | Q2 | Q3 | Q4 | 累計 |
| <b>連結合計</b>         |          |        |        |        |         |          |    |    |    |    |
| 受注高                 | 70,781   | 75,940 | 71,363 | 82,520 | 300,606 | 91,422   |    |    |    |    |
| 受注残高                | 72,346   | 78,561 | 77,488 | 74,223 | 74,223  | 81,099   |    |    |    |    |
| 売上高                 | 65,317   | 70,317 | 73,766 | 86,477 | 295,878 | 85,050   |    |    |    |    |
| 営業利益                | 3,280    | 5,022  | 6,431  | 6,845  | 21,578  | 5,163    |    |    |    |    |
| 営業利益率               | 5.0%     | 7.1%   | 8.7%   | 7.9%   | 0.0%    | 6.1%     |    |    |    |    |
| 経常利益                | 4,354    | 5,762  | 7,651  | 7,036  | 24,804  | 6,965    |    |    |    |    |
| 当期純利益 <sup>※2</sup> | 4,496    | 5,424  | 5,851  | 13,936 | 29,708  | 4,356    |    |    |    |    |

## 2. 事業セグメント別データ

（金額の単位：百万円）

|                                    | 2026年3月期 |        |        |        |         | 2027年3月期 |    |    |    |    |
|------------------------------------|----------|--------|--------|--------|---------|----------|----|----|----|----|
|                                    | Q1       | Q2     | Q3     | Q4     | 累計      | Q1       | Q2 | Q3 | Q4 | 累計 |
| <b>パワートランスミッション事業<sup>※5</sup></b> |          |        |        |        |         |          |    |    |    |    |
| 受注高                                | 30,459   |        |        |        |         | 36,169   |    |    |    |    |
| 受注残高                               | 30,437   |        |        |        |         | 34,504   |    |    |    |    |
| 売上高 <sup>※3</sup>                  | 29,687   |        |        |        |         | 34,824   |    |    |    |    |
| 営業利益                               | 3,345    |        |        |        |         | 3,709    |    |    |    |    |
| 営業利益率                              | 11.3%    |        |        |        |         | 10.7%    |    |    |    |    |
| <b>チェーン事業<sup>※5</sup></b>         |          |        |        |        |         |          |    |    |    |    |
| 受注高                                | 24,762   | 24,478 | 25,568 | 26,789 | 101,598 | -        | -  | -  | -  | -  |
| 受注残高                               | 22,599   | 22,730 | 23,676 | 24,258 | 24,258  | -        | -  | -  | -  | -  |
| 売上高 <sup>※3</sup>                  | 23,778   | 25,286 | 25,735 | 26,997 | 101,796 | -        | -  | -  | -  | -  |
| 営業利益                               | 3,227    | 3,692  | 4,590  | 3,841  | 15,353  | -        | -  | -  | -  | -  |
| 営業利益率                              | 13.6%    | 14.6%  | 17.8%  | 14.2%  | 15.1%   | -        | -  | -  | -  | -  |
| <b>モーションコントロール事業<sup>※5</sup></b>  |          |        |        |        |         |          |    |    |    |    |
| 受注高                                | 5,696    | 5,797  | 6,013  | 6,511  | 24,019  | -        | -  | -  | -  | -  |
| 受注残高                               | 7,838    | 7,904  | 7,797  | 8,191  | 8,191   | -        | -  | -  | -  | -  |
| 売上高 <sup>※3</sup>                  | 5,958    | 5,921  | 6,354  | 6,305  | 24,539  | -        | -  | -  | -  | -  |
| 営業利益                               | 114      | 309    | 271    | 300    | 996     | -        | -  | -  | -  | -  |
| 営業利益率                              | 1.9%     | 5.2%   | 4.3%   | 4.8%   | 4.1%    | -        | -  | -  | -  | -  |
| <b>モビリティ事業</b>                     |          |        |        |        |         |          |    |    |    |    |
| 受注高                                | 22,449   | 22,907 | 23,530 | 28,780 | 97,668  | 33,025   |    |    |    |    |
| 売上高 <sup>※3</sup>                  | 22,360   | 22,972 | 23,322 | 28,747 | 97,403  | 33,214   |    |    |    |    |
| 営業利益                               | 2,096    | 2,376  | 2,490  | 3,073  | 10,036  | 3,229    |    |    |    |    |
| 営業利益率                              | 9.4%     | 10.3%  | 10.7%  | 10.7%  | 10.3%   | 9.7%     |    |    |    |    |
| <b>マテハン事業</b>                      |          |        |        |        |         |          |    |    |    |    |
| 受注高                                | 17,279   | 22,165 | 15,563 | 18,101 | 73,109  | 18,579   |    |    |    |    |
| 受注残高                               | 39,866   | 45,897 | 43,795 | 39,371 | 39,371  | 43,768   |    |    |    |    |
| 売上高 <sup>※3</sup>                  | 13,170   | 16,439 | 18,275 | 22,884 | 70,770  | 14,507   |    |    |    |    |
| 営業利益                               | -634     | 139    | 395    | 1,062  | 963     | -730     |    |    |    |    |
| 営業利益率                              | -        | 0.8%   | 2.2%   | 4.6%   | 1.4%    | -        |    |    |    |    |
| <b>その他</b>                         |          |        |        |        |         |          |    |    |    |    |
| 受注高                                | 593      | 591    | 687    | 2,337  | 4,210   | 3,648    |    |    |    |    |
| 受注残高                               | 510      | 560    | 517    | 651    | 651     | 1,260    |    |    |    |    |
| 売上高 <sup>※3</sup>                  | 806      | 821    | 1,008  | 2,405  | 5,041   | 3,563    |    |    |    |    |
| 営業利益                               | -179     | -305   | -356   | -339   | -1,180  | -587     |    |    |    |    |
| 営業利益率                              | -        | -      | -      | -      | -       | -        |    |    |    |    |

## &lt;注記&gt;

※1：四半期ごとのデータは、各会計期間（3ヶ月間）の数値です

※2：親会社株主に帰属する当期純利益、または中間純利益、四半期純利益

※3：「セグメント間の内部売上高又は振替高」を含みます

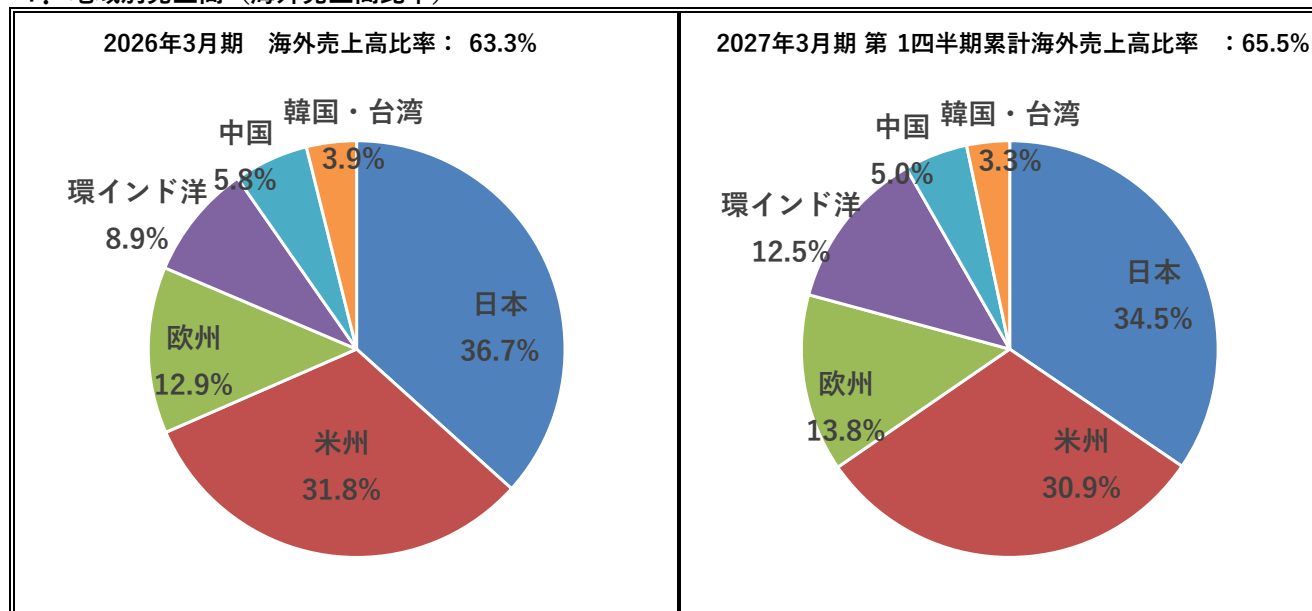
※5：チェーン事業、モーションコントロール事業を統合し、パワートランスミッション事業といたしました

## 3. 所在地別データ

(金額の単位：百万円)

|              | 2026年3月期 |        |        |        |         | 2027年3月期 |    |    |    |    |
|--------------|----------|--------|--------|--------|---------|----------|----|----|----|----|
|              | Q1       | Q2     | Q3     | Q4     | 累計      | Q1       | Q2 | Q3 | Q4 | 累計 |
| <b>日本</b>    |          |        |        |        |         |          |    |    |    |    |
| 売上高※3        | 30,279   | 35,378 | 36,252 | 42,698 | 144,609 | 36,369   |    |    |    |    |
| 営業利益         | -213     | 2,087  | 1,861  | 1,891  | 5,627   | 563      |    |    |    |    |
| 営業利益率        | -        | 5.9%   | 5.1%   | 4.4%   | 3.9%    | 1.5%     |    |    |    |    |
| <b>米州</b>    |          |        |        |        |         |          |    |    |    |    |
| 売上高※3        | 21,933   | 21,984 | 23,293 | 26,404 | 93,616  | 26,206   |    |    |    |    |
| 営業利益         | 2,076    | 1,506  | 2,657  | 2,832  | 9,074   | 2,094    |    |    |    |    |
| 営業利益率        | 9.5%     | 6.9%   | 11.4%  | 10.7%  | 9.7%    | 8.0%     |    |    |    |    |
| <b>欧州</b>    |          |        |        |        |         |          |    |    |    |    |
| 売上高※3        | 9,090    | 9,513  | 10,447 | 10,778 | 39,830  | 12,059   |    |    |    |    |
| 営業利益         | 369      | 376    | 709    | 642    | 2,097   | 727      |    |    |    |    |
| 営業利益率        | 4.1%     | 4.0%   | 6.8%   | 6.0%   | 5.3%    | 6.0%     |    |    |    |    |
| <b>環インド洋</b> |          |        |        |        |         |          |    |    |    |    |
| 売上高※3        | 5,688    | 6,158  | 6,455  | 7,647  | 25,950  | 12,449   |    |    |    |    |
| 営業利益         | 653      | 639    | 786    | 463    | 2,543   | 1,239    |    |    |    |    |
| 営業利益率        | 11.5%    | 10.4%  | 12.2%  | 6.1%   | 9.8%    | 10.0%    |    |    |    |    |
| <b>中国</b>    |          |        |        |        |         |          |    |    |    |    |
| 売上高※3        | 4,734    | 4,524  | 4,801  | 5,848  | 19,909  | 5,102    |    |    |    |    |
| 営業利益         | -77      | -67    | -34    | 33     | -145    | 31       |    |    |    |    |
| 営業利益率        | -        | -      | -      | 0.6%   | -       | 0.6%     |    |    |    |    |
| <b>韓国・台湾</b> |          |        |        |        |         |          |    |    |    |    |
| 売上高※3        | 2,932    | 3,216  | 3,318  | 2,939  | 12,406  | 2,961    |    |    |    |    |
| 営業利益         | 54       | 70     | 112    | 123    | 360     | 95       |    |    |    |    |
| 営業利益率        | 1.8%     | 2.2%   | 3.4%   | 4.2%   | 2.9%    | 3.2%     |    |    |    |    |

## 4. 地域別売上高（海外売上高比率）



## 5. 実績為替レート（累計）

(単位：円)

|           | USD※4  | USD※5  | EUR※4  | EUR※5  | CAD※4  | AUD※4  | THB※5 | TWD※4 | CNY※5 | KRW※5 | MXN※5 |
|-----------|--------|--------|--------|--------|--------|--------|-------|-------|-------|-------|-------|
| 2026/期 Q1 | 144.60 | 152.55 | 163.82 | 160.55 | 104.39 | 92.57  | 4.497 | 4.68  | 20.94 | 0.105 | 7.47  |
| 2027/期 Q1 | 159.57 | 156.95 | 185.41 | 183.65 | 115.17 | 113.14 | 4.968 | 5.04  | 22.67 | 0.107 | 8.94  |

&lt;注記&gt;

※3：「セグメント間の内部売上高又は振替高」を含みます

※4：4月1日～6月30日、※5：1月1日～3月31日の実績値です