

TSUBAKIMOTO CHAIN CO. and Consolidated Subsidiaries

CONSOLIDATED FINANCIAL STATEMENTS

Years ended March 31, 2014 and 2013, with Report of Independent Auditors

Consolidated Balance Sheets

 $\begin{tabular}{ll} TSUBAKIMOTO CHAIN CO. and Consolidated Subsidiaries \\ March 31, 2014 and 2013 \end{tabular}$

| | | Millions of yen | Thousands of U.S. dollars (Note 1) |
|---|-----------|-----------------|------------------------------------|
| Assets | 2014 | 2013 | 2014 |
| Current assets: | | | |
| Cash and deposits (Notes 5 and 19) | ¥ 13,518 | ¥ 19,678 | \$ 131,404 |
| Short-term investments (Notes 5, 6 and 19) | 7,877 | 560 | 76,574 |
| Trade notes and accounts receivable (Note 5) | 44,337 | 41,844 | 430,959 |
| Inventories (Note 7) | 29,625 | 29,298 | 287,957 |
| Deferred tax assets (Note 9) | 2,933 | 2,857 | 28,516 |
| Other current assets | 2,774 | 2,930 | 26,964 |
| Allowance for doubtful accounts (Note 5) | (440) | (388) | (4,280) |
| Total current assets | 100,626 | 96,782 | 978,096 |
| Property, plant and equipment, at cost: Land (Notes 8, 12 and 16) | 37,472 | 37,132 | 364,234 |
| Buildings and structures (Notes 8 and 16) | 61,664 | 58,009 | 599,382 |
| Machinery, equipment and vehicles | 95,581 | 86,790 | 929,060 |
| Tools, furniture and fixtures | 22,604 | 20,966 | 219,720 |
| Construction in progress | 4,430 | 4,057 | 43,061 |
| Subtotal | 221,753 | 206,956 | 2,155,459 |
| Less accumulated depreciation | (124,901) | (116,474) | (1,214,052) |
| Property, plant and equipment, net (Note 24) | 96,852 | 90,481 | 941,407 |
| | | | |
| Investments and other assets: Investments in securities (Notes 5 and 6) | 18,048 | 15,459 | 175,430 |
| Investments in unconsolidated subsidiaries and affiliates | 1,866 | 2,542 | 18,137 |
| Long-term loans receivable | 71 | 70 | 692 |
| Deferred tax assets (Note 9) | 2,206 | 1,916 | 21,444 |
| Intangible assets | 5,807 | 5,381 | 56,446 |
| Other assets | 3,494 | 3,339 | 33,971 |
| Allowance for doubtful accounts | (132) | (135) | (1,286) |
| Total investments and other assets | 31,361 | 28,573 | 304,836 |
| Total IIIVestments and other assets | 31,301 | 20,073 | 304,000 |
| Total assets (Note 24) | ¥ 228,840 | ¥ 215,837 | \$ 2,224,340 |

See accompanying notes to consolidated financial statements.

| | | Millions of yen | Thousands of U.S. dollars (Note 1) |
|---|----------|-----------------|------------------------------------|
| Liabilities and net assets | 2014 | 2013 | 2014 |
| Current liabilities: | | | |
| Short-term loans (Notes 5 and 8) | ¥ 8,422 | ¥ 8,305 | \$ 81,863 |
| Current portion of long-term debt and finance lease obligations (Notes 5 and 8) | 10,597 | 3,703 | 103,010 |
| Trade notes and accounts payable (Note 5) | 25,269 | 26,488 | 245,618 |
| Accrued income taxes (Note 9) | 2,944 | 2,399 | 28,617 |
| Accrued bonuses to employees | 3,591 | 3,229 | 34,912 |
| Accrued expenses | 2,756 | 2,515 | 26,794 |
| Provision for loss on construction contracts | 28 | 80 | 278 |
| Other current liabilities (Note 8) | 8,393 | 10,820 | 81,584 |
| Total current liabilities | 62,003 | 57,543 | 602,680 |
| Long-term liabilities: | 02,003 | 37,343 | 002,000 |
| Long-term debt and finance lease obligations (Notes 5 and 8) | 17,930 | 24,922 | 174,290 |
| Long-term accounts payable (Note 8) | 109 | 144 | 1,060 |
| Accrued retirement benefits to employees (Note 10) | | 9,508 | _ |
| Liability for retirement benefits (Note 10) | 10,910 | _ | 106,051 |
| Accrued retirement benefits to directors and corporate auditors | 213 | 234 | 2,078 |
| Deferred tax liabilities (Note 9) | 9,483 | 8,338 | 92,181 |
| Deferred tax liabilities on land revaluation (Note 12) | 5,864 | 5,864 | 57,004 |
| Asset retirement obligations | 239 | 246 | 2,328 |
| Other long-term liabilities | 456 | 436 | 4,434 |
| Total long-term liabilities | 45,208 | 49,696 | 439,428 |
| Contingent liabilities (Note 11) | | | |
| Net assets: | | | |
| Shareholders' equity (Note 13): | | | |
| Common stock: | | | |
| | | | |
| Authorized—299,000,000 shares in 2014 and 2013 | 17.076 | 17.076 | 105.000 |
| Issued—191,406,969 shares in 2014 and 2013 | 17,076 | 17,076 | 165,986 |
| Capital surplus | 12,658 | 12,657 | 123,037 |
| Retained earnings (Note 25) | 92,072 | 83,318 | 894,951 |
| Treasury stock, at cost: | (0.007) | (0.017) | (10.005) |
| 4,292,184 shares in 2014 and 4,263,619 shares in 2013 | (2,037) | (2,017) | (19,805) |
| Total shareholders' equity | 119,769 | 111,036 | 1,164,169 |
| Accumulated other comprehensive income (loss): | | 4 704 | |
| Net unrealized holding gain on securities (Note 6) | 6,427 | 4,724 | 62,471 |
| Net unrealized deferred gain (loss) on derivative instruments (Note 21) | 15 | (72) | 149 |
| Net unrealized loss on land revaluation (Note 12) | (11,348) | (11,348) | (110,304) |
| Translation adjustments | 4,182 | (2,319) | 40,654 |
| Retirement benefits liability adjustments (Note 10) | (613) | | (5,963) |
| Total accumulated other comprehensive loss | (1,336) | (9,016) | (12,992) |
| Minority interests | 3,194 | 6,577 | 31,054 |
| Total net assets | 121,628 | 108,597 | 1,182,231 |
| Total liabilities and net assets | ¥228,840 | ¥215,837 | \$2,224,340 |

Consolidated Statements of Income

TSUBAKIMOTO CHAIN CO. and Consolidated Subsidiaries Years Ended March 31, 2014 and 2013

| | U.S. dollars (Note 1) 2014 \$1,730,390 |
|--|---|
| | 2014 |
| | \$1,730,390 |
| Net sales (Note 24) ¥178,022 ¥150,002 | |
| Cost of sales (Notes 14 and 15) 126,130 107,396 | 1,225,998 |
| Gross profit 51,891 42,606 | 504,391 |
| Selling, general and administrative expenses (Note 15) 34,536 30,027 | 335,700 |
| Operating income (Note 24) 17,354 12,579 | 168,690 |
| Other income (expenses): | |
| Interest and dividend income 551 351 | 5,361 |
| Interest expense (461) (491) | (4,481) |
| Equity in earnings of affiliates 34 5 | 335 |
| Foreign exchange gain, net 114 107 | 1,117 |
| Loss on devaluation of investments in securities (Note 6) (61) | (601) |
| Loss on impairment of property, plant and equipment (Notes 16 and 24) — (167) | _ |
| Loss on sales or disposal of property, plant and equipment, net (189) | (1,840) |
| Loss on disaster (Note 17) (365) — | (3,552) |
| Other, net 594 369 | 5,779 |
| Income before income taxes and minority interests 17,572 12,644 | 170,810 |
| Income taxes (Note 9): | |
| Current 6,643 4,558 | 64,572 |
| Deferred 212 192 | 2,069 |
| 6,856 4,751 | 66,642 |
| Income before minority interests 10,716 7,893 | 104,168 |
| Minority interests (503) (464) | (4,895) |
| Net income ¥ 10,213 ¥ 7,428 | \$ 99,272 |

See accompanying notes to consolidated financial statements.

Consolidated Statements of Comprehensive Income

TSUBAKIMOTO CHAIN CO. and Consolidated Subsidiaries Years Ended March 31, 2014 and 2013

| | | | Thousands of U.S. dollars |
|---|---------|-----------------|---------------------------|
| | | Millions of yen | (Note 1) |
| | 2014 | 2013 | 2014 |
| Income before minority interests | ¥10,716 | ¥ 7,893 | \$104,168 |
| Other comprehensive income (loss): | | | |
| Net unrealized holding gain on securities | 1,715 | 1,603 | 16,673 |
| Net unrealized deferred gain (loss) on derivative instruments | 88 | (11) | 856 |
| Translation adjustments | 6,768 | 4,509 | 65,794 |
| Share of other comprehensive income of affiliates accounted for | | | |
| by the equity method | 185 | 81 | 1,802 |
| Total other comprehensive income, net (Note 18) | 8,757 | 6,183 | 85,126 |
| Comprehensive income | ¥19,474 | ¥14,076 | \$189,295 |
| Comprehensive income attributable to: | | | |
| Shareholders of the Company | ¥18,506 | ¥13,417 | \$179,880 |
| Minority interests | 968 | 658 | 9,414 |

See accompanying notes to consolidated financial statements.

Consolidated Statements of Changes in Net Assets

TSUBAKIMOTO CHAIN CO. and Consolidated Subsidiaries Years Ended March 31, 2014 and 2013

| | | | | | | | | | | | Millions of yen |
|---|---------|---------|----------|----------|---------------|------------------------|--------------|-------------|-------------|-----------|-----------------|
| _ | | , | | | | Net | | | , | | |
| | | | | | Net | unrealized deferred | Net | | Retirement | | |
| | | | | Treasury | unrealized | gain (loss) | unrealized | | benefits | | |
| | Common | Capital | Retained | stock, | | on derivative | loss on land | Translation | liability | Minority | Total net |
| | stock | surplus | earnings | at cost | on securities | instruments | revaluation | adjustments | adjustments | interests | assets |
| Balance at April 1, 2012 | ¥17,076 | ¥12,657 | ¥77,167 | ¥(2,009) | ¥3,122 | ¥(61) | ¥(11,312) | ¥(6,718) | ¥ — | ¥ 6,412 | ¥ 96,335 |
| Cash dividends paid | _ | _ | (1,310) | _ | _ | _ | _ | _ | _ | _ | (1,310) |
| Net income | _ | _ | 7,428 | _ | _ | _ | _ | _ | _ | _ | 7,428 |
| Purchases of treasury stock | _ | _ | _ | (8) | _ | _ | _ | _ | _ | _ | (8) |
| Sales of treasury stock | _ | (0) | _ | 0 | _ | _ | _ | _ | _ | _ | 0 |
| Reversal of land revaluation | _ | _ | 35 | _ | _ | _ | _ | _ | _ | _ | 35 |
| Decrease resulting from initial consolidation of a subsidiary | | | (3) | | | | | | | | (3) |
| Other net changes during | _ | _ | (3) | _ | _ | _ | _ | _ | _ | _ | (3) |
| the year | _ | _ | _ | _ | 1,601 | (11) | (35) | 4,398 | _ | 165 | 6,118 |
| Balance at April 1, 2013 | ¥17,076 | ¥12,657 | ¥83,318 | ¥(2,017) | ¥4,724 | ¥(72) | ¥(11,348) | ¥(2,319) | ¥ — | ¥ 6,577 | ¥108,597 |
| Cash dividends paid | _ | _ | (1,497) | _ | _ | _ | _ | _ | _ | _ | (1,497) |
| Net income | _ | _ | 10,213 | _ | _ | _ | _ | _ | _ | _ | 10,213 |
| Purchases of treasury stock | _ | _ | _ | (21) | _ | _ | _ | _ | _ | _ | (21) |
| Sales of treasury stock | _ | 0 | _ | 0 | _ | _ | _ | _ | _ | _ | 0 |
| Increase resulting from initial consolidation of a subsidiary | _ | _ | 38 | _ | _ | _ | _ | _ | _ | _ | 38 |
| Other net changes during | | | | | | | | | | | |
| the year | _ | _ | _ | _ | 1,702 | 88 | _ | 6,502 | (613) | (3,382) | 4,296 |
| Balance at March 31, 2014 | ¥17,076 | ¥12,658 | ¥92,072 | ¥(2,037) | ¥6,427 | ¥ 15 | ¥(11,348) | ¥ 4,182 | ¥(613) | ¥ 3,194 | ¥121,628 |

| | | | | | | | | | Thous | ands of U.S. d | ollars (Note 1) |
|---|-----------|-----------|-----------|------------|---------------|------------------------|--------------|-------------|-------------|----------------|-----------------|
| | | | | | | Net | | | | | |
| | | | | | Net | unrealized deferred | Net | | Retirement | | |
| | | | | Treasury | unrealized | gain (loss) | unrealized | | benefits | | |
| | Common | Capital | Retained | stock, | holding gain | on derivative | loss on land | Translation | liability | Minority | Total net |
| | stock | surplus | earnings | at cost | on securities | instruments | revaluation | adjustments | adjustments | interests | assets |
| Balance at April 1, 2013 | \$165,986 | \$123,036 | \$809,861 | \$(19,606) | \$45,919 | \$(706) | \$(110,304) | \$(22,545) | \$ — | \$ 63,934 | \$1,055,574 |
| Cash dividends paid | _ | _ | (14,551) | _ | _ | _ | _ | _ | _ | _ | (14,551) |
| Net income | _ | _ | 99,272 | _ | _ | _ | _ | _ | _ | _ | 99,272 |
| Purchases of treasury stock | _ | _ | _ | (205) | _ | _ | _ | _ | _ | _ | (205) |
| Sales of treasury stock | _ | 1 | _ | 5 | _ | _ | _ | _ | _ | _ | 6 |
| Increase resulting from initial consolidation of a subsidiary | _ | _ | 370 | _ | _ | _ | _ | _ | _ | _ | 370 |
| Other net changes during the year | _ | _ | _ | _ | 16,551 | 856 | _ | 63,200 | (5,963) | (32,879) | 41,765 |
| Balance at March 31, 2014 | \$165,986 | \$123,037 | \$894,951 | \$(19,805) | \$62,471 | \$ 149 | \$(110,304) | \$ 40,654 | \$(5,963) | \$ 31,054 \$ | 1,182,231 |

See accompanying notes to consolidated financial statements.

Consolidated Statements of Cash Flows

TSUBAKIMOTO CHAIN CO. and Consolidated Subsidiaries Years Ended March 31, 2014 and 2013

| | | Millions of yen | Thousands of U.S. dollars (Note 1) |
|---|----------|-----------------|------------------------------------|
| _ | 2014 | 2013 | 2014 |
| Cash flows from operating activities: | | | |
| Income before income taxes and minority interests | ¥ 17,572 | ¥ 12,644 | \$ 170,810 |
| Adjustments for: | | | |
| Depreciation and amortization (Note 24) | 8,745 | 7,360 | 85,009 |
| Loss on impairment of property, plant and equipment | _ | 167 | _ |
| Amortization of goodwill | 383 | 102 | 3,728 |
| Loss on sales or disposal of property, plant and equipment, net | 238 | 104 | 2,320 |
| Loss on devaluation of investments in securities | 61 | 5 | 601 |
| Increase (decrease) in allowance for doubtful accounts | 5 | (9) | 56 |
| Decrease in accrued retirement benefits to employees | | (288) | |
| Increase in liability for retirement benefits | 334 | _ | 3,250 |
| Decrease in obligation on transfer to defined contribution pension plans included in other current liabilities and other long-term liabilities | (37) | (148) | (361) |
| (Increase) decrease in trade notes and accounts receivable | (513) | 4,005 | (4,991) |
| Decrease in inventories | 2,225 | 366 | 21,628 |
| Decrease in trade notes and accounts payable | (1,932) | (3,539) | (18,785) |
| Other, net | (1,318) | (584) | (12,819) |
| Subtotal | 25,765 | 20,187 | 250,447 |
| Interest and dividends received | 573 | 360 | 5,578 |
| Interest paid | (478) | (501) | (4,654) |
| Income taxes paid | (6,099) | (4,695) | (59,290) |
| Net cash provided by operating activities | 19,761 | 15,350 | 192,080 |
| Cash flows from investing activities: | | | |
| (Increase) decrease in time deposits | (56) | 174 | (548) |
| Purchases of investments in securities | (223) | (512) | (2,171) |
| Proceeds from sales and redemption of investments in securities | 665 | 14 | 6,472 |
| Payment for the acquisition of subsidiaries' shares resulting in changes in scope of consolidation (Note 19) | _ | (6,334) | _ |
| Payment for investments in unconsolidated subsidiaries and affiliates | (4,371) | (854) | (42,487) |
| (Increase) decrease in short-term loans receivable, net | (48) | 71 | (472) |
| Increase in long-term loans receivable | (0) | (22) | (6) |
| Purchases of property, plant and equipment | (13,232) | (11,121) | (128,617) |
| Proceeds from sales of property, plant and equipment | 104 | 187 | 1,017 |
| Payments related to asset retirement obligations | (4) | (4) | (45) |
| Net cash used in investing activities | (17,166) | (18,401) | (166,860) |
| Cash flows from financing activities: | | | |
| Decrease in short-term loans, net | (175) | (1,949) | (1,709) |
| Proceeds from long-term loans | 3,700 | 10,614 | 35,972 |
| Repayment of long-term loans | (4,342) | (734) | (42,205) |
| Repayment of finance lease obligations | (179) | (312) | (1,744) |
| Payments for installment payables | (4) | (8) | (42) |
| Proceeds from issuance of new shares to minority shareholders | _ | 212 | _ |
| Cash dividends paid | (1,497) | (1,310) | (14,551) |
| Cash dividends paid to minority interests | (678) | (177) | (6,590) |
| Purchases of treasury stock | (21) | (8) | (206) |
| Proceeds from sales of treasury stock | 0 | 0 | 7 |
| Net cash (used in) provided by financial activities | (3,196) | 6,325 | (31,071) |
| Effect of exchange rate changes on cash and cash equivalents | 1,378 | 793 | 13,398 |
| Net increase in cash and cash equivalents | 776 | 4,068 | 7,547 |
| Cash and cash equivalents at beginning of the year | 20,194 | 13,916 | 196,295 |
| Increase in cash and cash equivalents resulting from initial consolidation of a subsidiary | 320 | 2,210 | 3,113 |
| | | | |

See accompanying notes to consolidated financial statements.

Notes to Consolidated Financial Statements

TSUBAKIMOTO CHAIN CO. and Consolidated Subsidiaries March 31, 2014

1. BASIS OF PREPARATION OF CONSOLIDATED FINANCIAL STATEMENTS

The accompanying consolidated financial statements of TSUBAKIMOTO CHAIN CO. (the "Company") and consolidated subsidiaries are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and have been compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Act of Japan. In addition, the notes to the consolidated financial statements include certain information which is not required under accounting principles generally accepted in Japan, but is presented herein as additional information.

In preparing the accompanying consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a format which is more familiar to readers outside Japan.

The translation of yen amounts into U.S. dollar amounts is included solely for the convenience of readers outside Japan and has been made at ¥102.88 = U.S. \$1.00, the exchange rate prevailing on March 31, 2014. This translation should not be construed as a representation that yen can be converted into U.S. dollars at the above or any other rate.

As permitted by the Financial Instruments and Exchange Act of Japan, amounts of less than one million yen have been omitted. Consequently, the totals shown in the accompanying consolidated financial statements both in yen and U.S. dollars do not necessarily agree with the sum of the individual amounts.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

(a) Principles of consolidation

The accompanying consolidated financial statements include the accounts of the Company and significant subsidiaries which it controls directly or indirectly. Companies over which the Company exercises significant influence in terms of their operating and financial policies have been included in the consolidated financial statements on an equity basis. All material intercompany balances and transactions have been eliminated in consolidation.

The balance sheet dates of certain consolidated subsidiaries are December 31 or January 31. Any significant differences in intercompany accounts and transactions arising from intervening intercompany transactions during the periods from January 1 or February 1 through March 31 have been adjusted, if necessary. For one overseas consolidated subsidiary whose fiscal year-end is December 31, for consolidation purposes, the financial statements are prepared as of and for the year ended March 31.

The number of consolidated subsidiaries and affiliates accounted for by the equity method for the years ended March 31, 2014 and 2013 is summarized below:

| _ | 2014 | 2013 |
|-----------------------|------|------|
| Domestic subsidiaries | 11 | 11 |
| Overseas subsidiaries | 45 | 42 |
| Overseas affiliates | 1 | 2 |

(b) Cash and cash equivalents

For the preparation of the consolidated statements of cash flows, cash and cash equivalents consist of cash on hand, deposits with banks withdrawable on demand, and shortterm investments which are readily convertible to cash subject to an insignificant risk of any change in their value and which were purchased with an original maturity of three months or less.

(c) Allowance for doubtful accounts

The Company and its consolidated subsidiaries provide an allowance for doubtful accounts at an amount calculated based on their historical experience of bad debts on ordinary receivables plus an additional estimate of probable specific bad debts from customers experiencing financial difficulties.

(d) Investments in securities

Securities are classified into three categories: trading securities, held-to-maturity debt securities or other securities. Trading securities, consisting of debt and marketable equity securities, are stated at fair value. Gain and loss, both realized and unrealized, are credited or charged to income. Held-to-maturity debt securities are stated at their amortized cost. Marketable securities classified as other securities are carried at fair value with any changes in unrealized holding gain or loss, net of the applicable income taxes, reported as a separate component of accumulated other comprehensive income (loss). Non-marketable securities classified as other securities are carried at cost determined by the movingaverage method.

All securities held by the Company and its consolidated subsidiaries are classified as "other securities" and have been accounted for as outlined above.

(e) Derivatives

Derivatives are stated at fair value.

Gain or loss on derivatives designated as hedging instruments is deferred until the loss or gain on the underlying hedged items is recognized. Interest-rate swaps which meet certain conditions are accounted for as if the interest rates applied to the interest-rate swaps had originally applied to the underlying debt. Receivables, payables and loans hedged by forward foreign exchange contracts which meet certain conditions are accounted for by the allocation method. Under the allocation method, such receivables or payables denominated in foreign currencies are translated at the corresponding contract rates.

(f) Inventories

Inventories are mainly stated at the lower of cost or net selling value, cost being determined by the first-in, first-out method, the individual identification method or the moving-average method, except for goods held by certain overseas subsidiaries which are valued at the lower of cost or market.

(g) Property, plant and equipment (excluding leased assets)

Property, plant and equipment are stated at cost. Depreciation is mainly calculated by the declining-balance method over the estimated useful lives of the respective assets, except for the depreciation of buildings (other than structures attached to the buildings). Depreciation of buildings is calculated by the straight-line method.

The principal estimated useful lives are summarized as follows:

Buildings and structures 3 to 50 years Machinery, equipment and vehicles 4 to 13 years

(h) Goodwill

Goodwill is amortized primarily over a period of 5 years on a straight-line basis. When immaterial, goodwill is charged to income as incurred.

(i) Leases

For lease transactions involving the transfer of ownership, leased assets are depreciated by the same depreciation method applied to property, plant and equipment owned by the lessee.

For lease transactions not involving the transfer of ownership, leased assets are depreciated over their lease term using the straight-line method with a residual value of zero.

The Company and its domestic consolidated subsidiaries continue to account for finance lease transactions not involving the transfer of ownership that commenced prior to April 1, 2008 as operating leases.

(j) Income taxes

Deferred tax assets and liabilities have been recognized in the consolidated financial statements with respect to the differences between the financial reporting and tax bases of the assets and liabilities, and were measured using the enacted tax rates and laws which will be in effect when the differences are expected to reverse.

(k) Accrued bonuses to employees

Accrued bonuses to employees are provided based on the estimated amount of bonuses to be paid to employees which are charged to income in the current year.

(I) Accrued retirement benefits to directors and corporate auditors

Directors and corporate auditors of domestic consolidated subsidiaries are entitled to lump-sum payments under unfunded retirement benefit plans. Accrued retirement benefits to directors and corporate auditors have been made at an estimated amount based on the internal rules.

(m) Provision for loss on construction contracts

Provision for loss on construction contracts is provided for anticipated future losses on outstanding projects if such future loss on construction projects is anticipated at the year-end and the loss amount can be reasonably estimated.

(n) Retirement benefits to employees

The liability for retirement benefits to employees is recorded based on the retirement benefit obligation less the fair value of the pension plan assets. The retirement benefit obligation is attributed to each period by the straight-line method over the estimated remaining years of service of the eligible employees.

Prior service cost is credited or charged to income in the year in which the gain or loss is recognized.

Actuarial gain or loss is amortized commencing the year following the year in which the gain or loss is recognized by the straight-line method over a period which is shorter than the average estimated remaining years of service of the eligible employees (10 years).

As permitted under the accounting standard for retirement benefits, certain domestic subsidiaries calculate their retirement benefit obligation for their employees by the simplified method. Under the simplified method, the retirement benefit obligation for employees is stated at the amount which would be required to be paid if all eligible employees voluntarily terminated their employment at the balance sheet date.

(o) Recognition of contract revenue and cost

The Company and its consolidated subsidiaries recognize revenue by applying the percentage-of-completion method for the construction projects for which the outcome of the construction activity is deemed certain at the end of the reporting period. To estimate the progress of such construction projects, the Company and its consolidated subsidiaries measure the percentage of completion by comparing costs incurred to date with the most recent estimate of total costs required to complete the project (cost to cost basis). For other construction projects where the outcome cannot be reliably measured, the completed-contract method is applied.

(p) Research and development costs and computer software Research and development costs are charged to income when incurred.

Expenditures relating to computer software developed for internal use are charged to income when incurred, except if the software is expected to contribute to the generation of future income or cost savings. Such expenditures are capitalized as assets and are amortized by the straight-line method over their estimated useful lives (5 years).

(q) Foreign currency translation

Monetary assets and liabilities denominated in foreign currencies are translated into yen at the rates of exchange in effect at the balance sheet date. Revenues and expenses are translated at the rates of exchange prevailing when the transactions were made.

The balance sheet accounts of the overseas consolidated subsidiaries are translated into yen at the rates of exchange in effect at the balance sheet date, except that the components of net assets excluding minority interests, net unrealized holding gain on securities and net unrealized deferred loss on derivative instruments are translated at their historical exchange rates. Revenue and expense accounts of the overseas consolidated subsidiaries are translated at the average rates of exchange in effect during the year. Adjustments resulting from translating financial statements whose accounts are denominated in foreign currencies are not included in the determination of net income but are reported as "Translation adjustments" as a component of accumulated other comprehensive income (loss) in the accompanying consolidated balance sheets.

(r) Distribution of retained earnings

Under the Corporation Law of Japan (the "Law"), the distribution of retained earnings with respect to a given financial period is made by resolution of the shareholders at a general meeting held subsequent to the close of the financial period and the accounts for that period do not, therefore, reflect such distributions. (Refer to Note 25.)

3. CHANGE IN ACCOUNTING POLICY

The Company adopted "Accounting Standard for Retirement Benefits" (Accounting Standards Board of Japan ("ASBJ") Statement No.26 of May 17, 2012) and "Guidance on Accounting Standard for Retirement Benefits" (ASBJ Guidance No.25 of May 17, 2012) (except for certain provisions described in the main clause of Section 35 of the standard and in the main clause of Section 67 of the guidance) as of the end of the fiscal year ended March 31, 2014. These accounting standards require entities to apply a revised method for recording the retirement benefit obligation, after deducting pension plan assets, as a liability for retirement benefits. In addition, unrecognized actuarial differences and unrecognized prior service costs are recorded as a liability for retirement benefits. Concerning the application of the Accounting Standard for Retirement Benefits, based on the provisional treatment set out in Clause 37 of the standard, the effects of such changes in the current fiscal year have been recorded in retirement benefits liability adjustments through accumulated other comprehensive income. As a result of this change, a liability for retirement benefits was recognized in the amount of ¥10,910 million (\$106,051 thousand) and accumulated other comprehensive income decreased by ¥613 million (\$5,963 thousand) as of March 31, 2014. In addition, net assets per share decreased by ¥3.28 (\$0.03).

4. ACCOUNTING STANDARDS ISSUED BUT NOT YET EFFECTIVE

(1) Accounting standards for business combinations

On September 13, 2013, the ASBJ issued "Revised Accounting Standard for Business Combinations" (ASBJ Statement No.21), "Revised Accounting Standard for Consolidated Financial Statements" (ASBJ Statement No.22), "Revised Accounting Standard for Business Divestitures" (ASBJ Statement No.7), "Revised Accounting Standard for Earnings Per Share" (ASBJ Statement No.2), "Revised Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No.10), and "Revised Guidance on Accounting Standard for Earnings Per Share" (ASBJ Guidance No.4).

(a) Overview

Under these revised accounting standards, the accounting treatment for any changes in a parent's ownership interest in a subsidiary when the parent retains control over the subsidiary and the corresponding accounting for acquisition-related costs were revised. In addition, the presentation method of net income was amended, the reference to "minority interests" was changed to "non-controlling interests," and transitional provisions for these accounting standards were also defined.

(b) Scheduled date of adoption

The Company expects to adopt these revised accounting standards and guidance from the beginning of the year ending March 31, 2016.

(c) Impact of adopting revised accounting standards and guidance

The Company is currently evaluating the effect of adopting these revised standards on its consolidated financial statements.

(2) Accounting standard for retirement benefits

On May 17, 2012, the ASBJ issued "Accounting Standard for Retirement Benefits" (ASBJ Statement No.26) and "Guidance on Accounting Standard for Retirement Benefits" (ASBJ Guidance No.25), which replaced the Accounting Standard for Retirement Benefits that had been issued by the Business Accounting Council in 1998 with an effective date of April 1, 2000 and the other related practical guidance, being followed by partial amendments from time to time through 2009.

(a) Overview

The standard provides guidance for the accounting for unrecognized actuarial differences and unrecognized prior service costs, the calculation methods for retirement benefit obligation and service costs, and enhancement of disclosures taking into consideration improvement to financial reporting and international trends.

(b) Scheduled date of adoption

The revised accounting standard and guidance for the accounting for unrecognized actuarial differences and unrecognized prior service costs and the enhancement of disclosures were adopted as of the end of the year ended March 31, 2014. However, revisions to the calculation methods for the retirement benefit obligation and service costs are scheduled to be adopted from the beginning of the year ending March 31, 2015.

(c) Impact of adopting revised accounting standard and guidance

As a result of revisions outlined above, liability for retirement benefits increased by ¥1,202 million (\$11,686 thousand) and retained earnings decreased by ¥774 million (\$7,526 thousand) at the beginning of the year ending March 31, 2015. The impacts on operating income and income before income taxes and minority interests for the year ending March 31, 2015 are immaterial.

5. FINANCIAL INSTRUMENTS

(1) Overview

(a) Policies for financial instruments

The Company and its consolidated subsidiaries obtain necessary funding principally by bank borrowings and bond issuance. Temporary surplus funds are managed through low-risk financial assets. Derivatives are utilized for mitigating fluctuation risks of foreign currency exchange rates or interest rates, but not utilized for speculative purposes.

(b) Types of financial instruments and related risk Trade receivables, notes and accounts receivable, are exposed to the credit risk of customers. The Company and its consolidated subsidiaries conduct their business globally and the trade receivables denominated in foreign currencies incurred from export transactions are exposed to the fluctuation risk of foreign currencies. This risk is mitigated by utilizing forward foreign exchange contracts.

Securities are mainly composed of stocks of the companies with which the Group has business relationships or business alliances and they are exposed to fluctuation risk of market prices.

Almost all trade payables, notes and accounts payable, are due within one year. Certain trade payables resulting from import transactions are denominated in foreign currencies and the Company and its consolidated subsidiaries utilize forward foreign exchange contracts, as with trade receivables. Loans are utilized for necessary financing of operating funds and capital expenditures. Certain portions of loans and bonds are exposed to the fluctuation risks of foreign currency exchange rates and interest rates because of borrowings in foreign currency and floating interest rates and these risks are hedged by utilizing derivative transactions (interest-rate swap agreements and currency swap agreements).

Derivative transactions are entered into to hedge the foreign currency fluctuation risk of trade receivables and trade payables denominated in foreign currencies by utilizing forward foreign exchange contracts, and to hedge interest rate fluctuation risks and foreign currency fluctuation risks of certain loans by utilizing interest-rate swap agreements and currency swap agreements. Refer to "Derivatives" in Note 2 "Summary of Significant Accounting Policies" and Note 21 "Derivatives and Hedging Activities" for information on hedge accounting, such as hedging instruments and hedged items.

(c) Risk management for financial instruments

(i) Monitoring of credit risk (the risk that customers or counterparties may default)

In accordance with internal rules of credit management of the Company, each business department manages the collection due dates and receivable balances of its customers, periodically monitors the financial conditions of customers and tries to identify credit risk of customers with worsening financial conditions at the early stage to mitigate any risk. Consolidated subsidiaries perform similar credit management.

The Company and certain consolidated subsidiaries enter into derivative transactions with financial institutions with high credit ratings to mitigate the risk of credit loss in the event of non-performance by the counterparties.

(ii) Monitoring of market risks (the risks arising from fluctuations in foreign currency exchange rates and interest rates)

The Company and certain consolidated subsidiaries utilize forward foreign exchange contracts for hedging currency fluctuation risk. The Company also utilizes interest-rate swap agreements and currency swap agreements to mitigate interest-rate risk and foreign currency exchange risk on long-term debt denominated in foreign currencies.

The Company and its consolidated subsidiaries continuously review securities holdings by monitoring periodically the market value and financial condition of the securities' issuers (companies with business relationships or business alliances with the Company and its consolidated subsidiaries) and by evaluating those relationships.

Each business department determines the amount of each forward foreign exchange contract within the actual underlying transaction amount, and the responsible finance department enters into and manages these forward foreign exchange contracts. The finance department enters into and manages interest-rate swap agreements and currency swap agreements in the course of undertaking borrowing contracts.

(iii) Monitoring of liquidity risk (the risk that the Company and its consolidated subsidiaries may not be able to meet its obligations on scheduled due dates)

The Company and its consolidated subsidiaries manage liquidity risk by preparing cash flow plans on a timely basis and so forth.

(iv) Supplementary explanation of the estimated fair value of financial instruments

The fair value of financial instruments is determined based on their quoted market price, if available. When there is no quoted market price available, fair value is reasonably estimated. Since various assumptions and factors are reflected in estimating the fair value, different assumptions and factors could result in different fair value. In addition, the notional amounts of derivatives in Note 21 do not necessarily indicate the market risk of the derivative transactions.

(2) Fair value of financial instruments

Carrying value, fair value, and the difference related to financial instruments at March 31, 2014 and 2013 are shown in the following table. The following table does not include financial instruments for which it is extremely difficult to determine the fair value.

| | | | | | | Millions of yen |
|--------------------------|----------------|------------|------------|----------------|------------|-----------------|
| | | | 2014 | | | 2013 |
| | Carrying value | Fair value | Difference | Carrying value | Fair value | Difference |
| Assets: | | | | | | |
| Cash and deposits | ¥13,518 | ¥13,518 | ¥ — | ¥19,678 | ¥19,678 | ¥ — |
| Trade notes and accounts | | | | | | |
| receivable | 44,337 | _ | | 41,844 | _ | _ |
| Allowance for doubtful | | | | | | |
| accounts*1 | (440) | _ | | (388) | _ | _ |
| | 43,896 | 43,896 | _ | 41,456 | 41,456 | _ |
| Short-term investments | | | | | | |
| and investments in | | | | | | |
| securities | 25,495 | 25,495 | | 15,586 | 15,586 | |
| Total assets | ¥82,911 | ¥82,911 | ¥ — | ¥76,721 | ¥76,721 | ¥ — |
| Liabilities: | | | | | | |
| Trade notes and accounts | | | | | | |
| payable | ¥25,269 | ¥25,269 | ¥ — | ¥26,488 | ¥26,488 | ¥ — |
| Short-term loans | 8,422 | 8,422 | _ | 8,305 | 8,305 | _ |
| Long-term debt*2 | 28,116 | 28,719 | (603) | 28,201 | 28,461 | (259) |
| Total liabilities | ¥61,807 | ¥62,411 | ¥(603) | ¥62,996 | ¥63,255 | ¥(259) |
| Derivatives, net*3 | ¥ (127) | ¥ (127) | ¥ — | ¥ (830) | ¥ (830) | ¥ — |

| | Thousands of U.S. dollars | | | | |
|--------------------------|---------------------------|------------|-------------|--|--|
| | | | 2014 | | |
| | Carrying value | Fair value | Difference | | |
| Assets: | | | | | |
| Cash and deposits | \$131,404 | \$131,404 | \$ — | | |
| Trade notes and accounts | | | | | |
| receivable | 430,959 | _ | _ | | |
| Allowance for doubtful | | | | | |
| accounts*1 | (4,280) | | | | |
| | 426,678 | 426,678 | _ | | |
| Short-term investments | | | | | |
| and investments in | | | | | |
| securities | 247,821 | 247,821 | | | |
| Total assets | \$805,904 | \$805,904 | \$ — | | |
| Liabilities: | | | | | |
| Trade notes and accounts | | | | | |
| payable | \$245,618 | \$245,618 | \$ — | | |
| Short-term loans | 81,863 | 81,863 | _ | | |
| Long-term debt*2 | 273,289 | 279,159 | (5,870) | | |
| Total liabilities | \$600,772 | \$606,642 | \$(5,870) | | |
| Derivatives, net*3 | \$ (1,235) | \$ (1,235) | \$ — | | |

^{*1} Allowances for doubtful accounts on specific bad debts are deducted from "Trade notes and accounts receivable."

^{*2} Long-term debt includes the current portion of long-term debt.

^{*3} Assets and liabilities arising from derivatives are shown at net value, and the amount in parentheses represents a net liability position.

Methods to determine the fair value of financial instruments, investments in securities, and derivative transactions

Assets

Cash and deposits, and trade notes and accounts receivable

Since these items are settled in a short time period, their carrying value approximates fair value.

Short-term investments and investments in securities

The fair value of equity securities is based on their quoted market price. Since certificates of deposit are settled in a short time period, their carrying value approximates fair value.

For information on securities classified by holding purpose, please refer to Note 6 "Short-Term Investments and Investments in Securities" of the notes to the consolidated financial statements.

Liabilities

Trade notes and accounts payable, and short-term loans
Since these items are settled in a short time period, their carrying value
approximates fair value.

Long-term debt

The fair value of long-term debt is based on the present value of the total principal and interest discounted by the estimated interest rates to be applied if similar new loans are made.

Long-term debt with floating interest rates is hedged by interest-rate swap agreements and accounted for as loans with fixed interest rates. The fair value of this long-term debt hedged by interest-rate swap agreements is based on the present value of the total principal, interest, and cash flows of interest-rate swap agreements discounted by the reasonably estimated interest rates to be applied if similar new loans are made.

Derivative transactions

Please refer to Note 21 "Derivatives and Hedging Activities."

The amounts of financial instruments for which it is extremely difficult to determine the fair value are summarized as follows:

| | | | Thousands of |
|---------------------|--------|-----------------|--------------|
| | | Millions of yen | U.S. dollars |
| | 2014 | 2013 | 2014 |
| Unlisted securities | ¥1,589 | ¥1,873 | \$15,451 |

Because no quoted market price is available and it is extremely difficult to determine the fair value, these amounts are not included in the preceding table related to carrying value and fair value of financial instruments.

The redemption schedule for monetary assets and securities with maturities subsequent to March 31, 2014 and 2013 are as follows:

| | , : | | • | |
|------------------------|----------------|---------------|----------------|-----------------|
| | | | | Millions of yen |
| | | | | 2014 |
| | | Due after one | Due after five | |
| | Due within one | year through | years through | Over |
| | year | five years | ten years | ten years |
| Cash and deposits | ¥13,477 | ¥— | ¥— | ¥— |
| Trade notes and | | | | |
| accounts receivable | 44,337 | _ | _ | _ |
| Short-term investments | | | | |
| and investments in | | | | |
| securities | | | | |
| Debt securities with | | | | |
| maturity dates: | | | | |
| Bonds | 205 | _ | _ | _ |
| Other | 7,877 | _ | _ | _ |
| | ¥65,898 | ¥— | ¥— | ¥— |

| | | | | Millions of yen |
|------------------------|----------------|---------------|----------------|-----------------|
| | | | | 2013 |
| | | Due after one | Due after five | |
| | Due within one | year through | years through | Over |
| | year | five years | ten years | ten years |
| Cash and deposits | ¥19,150 | ¥— | ¥— | ¥— |
| Trade notes and | | | | |
| accounts receivable | 41,844 | _ | _ | _ |
| Short-term investments | | | | |
| and investments in | | | | |
| securities | | | | |
| Debt securities with | | | | |
| maturity dates: | | | | |
| Bonds | 739 | _ | _ | _ |
| Other | _ | _ | _ | _ |
| | ¥61,734 | ¥— | ¥— | ¥— |

| | | | Thousand | s of U.S. dollars |
|--|----------------|---------------|----------------|-------------------|
| | | | | 2014 |
| | | Due after one | Due after five | |
| | Due within one | year through | years through | Over |
| | year | five years | ten years | ten years |
| Cash and deposits | \$131,001 | \$— | \$ | \$— |
| Trade notes and | | | | |
| accounts receivable | 430,959 | _ | _ | _ |
| Short-term investments and investments in securities | | | | |
| Debt securities with | | | | |
| maturity dates: | | | | |
| Bonds | 78,614 | _ | _ | _ |
| Other | <u> </u> | _ | _ | _ |
| | \$640,576 | \$— | \$— | \$— |

6. SHORT-TERM INVESTMENTS AND INVESTMENTS IN SECURITIES

(a) Short-term investments and investments in securities with determinable market value classified as other securities at March 31, 2014 and 2013 are summarized as follows:

| | | | | | | Millions of yen |
|--|----------------|-------------------|-------------|----------------|-------------------|-----------------|
| | | | 2014 | | | 2013 |
| | | | Unrealized | | | Unrealized |
| | Carrying value | Acquisition costs | gain (loss) | Carrying value | Acquisition costs | gain (loss) |
| Securities whose carrying value exceeds their acquisition costs: | | | | | | |
| Equity securities | ¥17,339 | ¥ 7,474 | ¥9,864 | ¥14,094 | ¥6,743 | ¥7,351 |
| Bonds | · — | · — | · — | 179 | 179 | 0 |
| Subtotal | 17,339 | 7,474 | 9,864 | 14,273 | 6,922 | 7,351 |
| Securities whose carrying value does not exceed their acquisition costs: | | | | | | |
| Equity securities | 68 | 90 | (22) | 733 | 874 | (141) |
| Bonds | 209 | 215 | (5) | _ | _ | _ |
| Other | 7,877 | 7,877 | _ | 579 | 580 | (0) |
| Subtotal | 8,156 | 8,184 | (27) | 1,312 | 1,455 | (142) |
| Total | ¥25,495 | ¥15,659 | ¥9,836 | ¥15,586 | ¥8,377 | ¥7,208 |

| | | Thousan | ds of U.S. dollars |
|--|----------------|-------------------|------------------------|
| | | | 2014 |
| | Carrying value | Acquisition costs | Unrealized gain (loss) |
| Securities whose carrying value exceeds their acquisition costs: | Carrying value | Acquisition costs | gaiii (iUSS) |
| Equity securities | \$168,541 | \$ 72,656 | \$95,884 |
| Bonds | <u> </u> | <u> </u> | _ |
| Subtotal | 168,541 | 72,656 | 95,884 |
| Securities whose carrying value does not exceed their acquisition costs: | | | |
| Equity securities | 665 | 883 | (217) |
| Bonds | 2,040 | 2,092 | (51) |
| Other | 76,574 | 76,574 | _ |
| Subtotal | 79,279 | 79,549 | (269) |
| Total | \$247,821 | \$152,206 | \$95,614 |

(b) Sales of other securities for the years ended March 31, 2014 and 2013 are summarized as follows:

| | | Millions of yen | Thousands of U.S. dollars |
|---------------------|--------------|-----------------|---------------------------|
| | 2014 | 2013 | 2014 |
| Sales | ¥29 | ¥14 | \$282 |
| Gross realized gain | 6 | 5 | 58 |
| Gross realized loss | _ | (0) | _ |

(c) The Company recorded losses on devaluation of investments in securities of ¥61 million (\$601 thousand) and ¥5 million for the years ended March 31, 2014 and 2013, respectively. The recording of a loss on devaluation of investments in securities is based on internal rules such as if the fair value at balance sheet date has fallen more than 50% from its book value or if fair value at the balance sheet date has continually fallen by more than 30% and less than 50% from its book value over the past 2 years.

7. INVENTORIES

Inventories at March 31, 2014 and 2013 consisted of the following:

| | | | Thousands of |
|----------------------------|---------|-----------------|--------------|
| | | Millions of yen | U.S. dollars |
| | 2014 | 2013 | 2014 |
| Finished goods | ¥13,028 | ¥14,222 | \$126,633 |
| Work in process | 9,150 | 9,229 | 88,939 |
| Raw materials and supplies | 7,446 | 5,846 | 72,384 |
| | ¥29,625 | ¥29,298 | \$287,957 |

8. SHORT-TERM LOANS, LONG-TERM DEBT, AND FINANCE LEASE OBLIGATIONS

Short-term loans consisted principally of loans from banks and insurance companies at the weighted-average interest rate of 0.6% at March 31, 2014 and 2013.

Long-term debt and finance lease obligations at March 31, 2014 and 2013 consisted of the following:

| | Millions of yen | | Thousands of U.S. dollars |
|--|-----------------|---------|------------------------------|
| | 2014 | 2013 | 2014 |
| Loans, principally from banks and insurance companies, | | | |
| due through 2020 at an average annual interest rate of 0.9%: | | | |
| Secured | ¥ 524 | ¥ 571 | \$ 5,102 |
| Unsecured | 27,591 | 27,630 | 268,187 |
| Lease obligations due through 2020 | 412 | 425 | 4,010 |
| | 28,528 | 28,626 | 277,300 |
| Less current portion | 10,597 | 3,703 | 103,010 |
| Total | ¥17,930 | ¥24,922 | \$174,290 |

Other interest-bearing liabilities included in other current liabilities and long-term accounts payable represented installment payables at an average annual interest rate of 3.1% at March 31, 2014 and 2013.

The aggregate annual maturities of long-term debt and lease obligations subsequent to March 31, 2014 are summarized as follows:

| Year ending March 31, | Millions of yen | Thousands of U.S. dollars |
|-----------------------|-----------------|---------------------------|
| 2015 | ¥10,597 | \$103,010 |
| 2016 | 1,843 | 17,918 |
| 2017 | 511 | 4,973 |
| 2018 | 11,843 | 115,118 |
| 2019 | 525 | 5,105 |
| 2020 and thereafter | 3,207 | 31,174 |
| Total | ¥28,528 | \$277,300 |

The aggregate annual maturities of other interest-bearing liabilities subsequent to March 31, 2014 are summarized as follows:

| | | Thousands of |
|-----------------------|-----------------|--------------|
| Year ending March 31, | Millions of yen | U.S. dollars |
| 2015 | ¥ 8 | \$ 85 |
| 2016 | 8 | 85 |
| 2017 | 8 | 85 |
| Total | ¥26 | \$255 |

Assets pledged as collateral for short-term loans of ¥130 million (\$1,263 thousand) and ¥130 million, the current portion of long-term debt of ¥75 million (\$736 thousand) and ¥110 million, and long-term debt of ¥449 million (\$4,365 thousand) and ¥460 million at March 31, 2014 and 2013, respectively, were composed of the following:

| _ | | Millions of yen | U.S. dollars |
|--------------------------|--------|-----------------|--------------|
| | 2014 | 2013 | 2014 |
| Buildings and structures | ¥ 922 | ¥ 676 | \$ 8,971 |
| Land | 1,350 | 1,531 | 13,130 |
| | ¥2,273 | ¥2,208 | \$22,102 |
| | | | |

The Company has concluded line-of-credit agreements with certain banks to achieve efficient financing. The status of these lines of credit at March 31, 2014 and 2013 is as follows:

| | | Millions of yen | U.S. dollars |
|------------------|---------|-----------------|--------------|
| | 2014 | 2013 | 2014 |
| Lines of credit | ¥15,000 | ¥15,000 | \$145,800 |
| Credit utilized | _ | _ | _ |
| Available credit | ¥15,000 | ¥15,000 | \$145,800 |
| | | | |

9. INCOME TAXES

Income taxes applicable to the Company and its consolidated subsidiaries comprise corporation, inhabitants', and enterprise taxes which, in the aggregate, resulted in a statutory tax rate of approximately 38.0% for the years ended March 31, 2014 and 2013.

A reconciliation of the statutory and effective tax rates for the years ended March 31, 2014 and 2013 is summarized as follows:

| | 2014 | 2013 |
|---|-------|-------|
| Statutory tax rates | 38.0% | 38.0% |
| Permanent non-taxable differences such as dividends received and entertainment expenses | (8.0) | (0.7) |
| Difference between statutory tax rate in Japan and income tax rates applied at overseas | | |
| consolidated subsidiaries | (0.8) | (0.1) |
| Tax credits such as research and development costs and other | (0.4) | (0.6) |
| Tax exemption on investment | (0.2) | (0.1) |
| Equity in (earnings) loss of affiliates | (0.1) | 0.0 |
| Valuation allowance | 0.0 | (0.9) |
| Per capita portion of inhabitants' taxes | 0.3 | 0.5 |
| Permanent non-deductible differences such as entertainment expenses | 0.6 | 0.7 |
| Effect of changes in corporate tax rates | 0.7 | _ |
| Other | 1.7 | 0.8 |
| Effective tax rates | 39.0% | 37.6% |

The significant components of deferred tax assets and liabilities of the Company and its consolidated subsidiaries at March 31, 2014 and 2013 are summarized as follows:

| | | Millions of yen | Thousands of U.S. dollars |
|--|-----------|-----------------|------------------------------|
| | 2014 | 2013 | 2014 |
| Deferred tax assets: | | | |
| Accrued retirement benefits | ¥ — | ¥ 3,350 | \$ — |
| Liability for retirement benefits | 3,747 | _ | 36,426 |
| Accrued bonuses | 986 | 980 | 9,591 |
| Unrealized losses on inventories | 597 | 627 | 5,803 |
| Accrued enterprise taxes | 216 | 188 | 2,102 |
| Other | 4,839 | 3,893 | 47,043 |
| Gross deferred tax assets | 10,387 | 9,039 | 100,968 |
| Less valuation allowance | (945) | (998) | (9,190) |
| Total deferred tax assets | 9,442 | 8,041 | 91,777 |
| Deferred tax liabilities: | | | |
| Deferred gain on replacement of property | (4,682) | (4,690) | (45,512) |
| Unrealized holding gain on securities | (3,385) | (2,467) | (32,904) |
| Net unrealized gain on revaluation of assets and liabilities of subsidiaries | (2,127) | (1,620) | (20,684) |
| Undistributed earnings of overseas subsidiaries | (1,643) | (1,156) | (15,977) |
| Other | (1,946) | (1,670) | (18,919) |
| Total deferred tax liabilities | (13,785) | (11,605) | (133,997) |
| Net deferred tax liabilities | ¥ (4,343) | ¥ (3,564) | \$ (42,220) |

The "Act for Partial Amendment of the Income Tax Act, etc." (Act No.10 of 2014) was promulgated on March 31, 2014 and, as a result, the Company is no longer subject to the Special Reconstruction Corporation Tax effective for fiscal years beginning on or after April 1, 2014. As a result, the effective statutory tax rate used to measure the Company's deferred tax assets and liabilities was changed from 38.0% to 35.6% for the temporary differences expected to be realized or settled from fiscal years beginning April 1, 2014. The effect of the announced reduction of the effective statutory tax rate was to decrease deferred tax assets after offsetting deferred tax liabilities by ¥116 million (\$1,130 thousand) and increase deferred income taxes by ¥116 million (\$1,135 thousand) and net unrealized deferred gain on derivative instruments by ¥0 million (\$5 thousand) as of and for the year ended March 31, 2014.

10. RETIREMENT BENEFITS

For the year ended March 31, 2014

The Company and its domestic consolidated subsidiaries have defined benefit pension plans, i.e., lump-sum payment plans, defined contribution pension plans, and advance payment schemes for retirement benefits. In addition to the retirement benefit plans described above, the Company and its domestic subsidiaries pay additional retirement benefits under certain conditions. Certain overseas subsidiaries also have defined benefit pension plans.

As permitted under the accounting standard for retirement benefits, certain domestic consolidated subsidiaries calculate their retirement benefit obligation for their employees by the simplified method. Under the simplified method, the liability for retirement benefits is stated at the amount which would be required to be paid if all eligible employees voluntarily terminated their employment at the balance sheet date. Retirement benefit expenses related to benefit obligations calculated based on the simplified method have been fully included in service cost.

The changes in the retirement benefit obligation during the year ended March 31, 2014 are as follows (excluding the retirement benefit obligation calculated by the simplified method):

| | | Thousands of |
|-------------------------------|-----------------|--------------|
| | Millions of yen | U.S. dollars |
| | 2014 | 2014 |
| Retirement benefit obligation | | |
| at April 1, 2013 | ¥10,241 | \$ 99,550 |
| Service cost | 536 | 5,217 |
| Interest cost | 223 | 2,175 |
| Actuarial loss | 154 | 1,505 |
| Retirement benefit paid | (613) | (5,967) |
| Other | 165 | 1,608 |
| Retirement benefit obligation | | |
| at March 31, 2014 | ¥10,708 | \$104,090 |

The changes in plan assets during the year ended March 31, 2014 are as follows (excluding the retirement benefit obligation calculated by the simplified method):

| | Millions of yen | Thousands of U.S. dollars |
|--------------------------------|-----------------|------------------------------|
| | 2014 | 2014 |
| Plan assets at April 1, 2013 | ¥ 835 | \$ 8,121 |
| Expected return on plan assets | 22 | 216 |
| Actuarial gain | 45 | 444 |
| Contributions by the Company | 129 | 1,254 |
| Retirement benefit paid | (116) | (1,130) |
| Other | 52 | 511 |
| Plan assets at March 31, 2014 | ¥ 968 | \$ 9,417 |

The changes in the liability for retirement benefits calculated by the simplified method during the year ended March 31, 2014 are as follows:

| | Millions of yen | Thousands of U.S. dollars |
|-----------------------------------|-----------------|---------------------------|
| | 2014 | 2014 |
| Liability for retirement benefits | | |
| at April 1, 2013 | ¥1,142 | \$11,100 |
| Retirement benefit expense | 175 | 1,707 |
| Retirement benefit paid | (119) | (1,161) |
| Contributions to the plans | (27) | (269) |
| Liability for retirement benefits | | |
| at March 31, 2014 | ¥1,170 | \$11,378 |

A reconciliation of the ending balance of retirement benefit obligation and plan assets and liability for retirement benefits recorded in the consolidated balance sheet at March 31, 2014 is as follows:

| | Millions of yen | Thousands of U.S. dollars |
|--|-----------------|---------------------------|
| | 2014 | 2014 |
| Funded retirement benefit obligation | ¥ 8,346 | \$ 81,131 |
| Plan assets at fair value | (1,309) | (12,728) |
| | 7,037 | 68,403 |
| Unfunded retirement benefit obligation | 3,873 | 37,648 |
| Net liability for retirement benefits | | |
| in the balance sheet | ¥10,910 | \$106,051 |

The above table includes retirement benefit obligation calculated by the simplified method.

The components of retirement benefit expenses for the year ended March 31, 2014 are as follows:

| Service cost Interest cost Expected return on plan assets Amortization of unrecognized actuarial loss Retirement benefit expense calculated by the simplified method | | of yen 2014 536 | U.S. dollars 2014 |
|--|---|-----------------------|----------------------|
| Interest cost Expected return on plan assets Amortization of unrecognized actuarial loss Retirement benefit expense calculated | | | 2014 |
| Interest cost Expected return on plan assets Amortization of unrecognized actuarial loss Retirement benefit expense calculated | ¥ | 536 | |
| Expected return on plan assets Amortization of unrecognized actuarial loss Retirement benefit expense calculated | | 330 | \$ 5,217 |
| Amortization of unrecognized actuarial loss Retirement benefit expense calculated | | 223 | 2,175 |
| actuarial loss Retirement benefit expense calculated | | (22) | (216) |
| · | | 197 | 1,919 |
| by the simplified method | | | 7,000 |
| | | 175 | 1,707 |
| Other | | 2 | 23 |
| Retirement benefit expenses | | 1,113 | \$10,827 |

Retirement benefits liability adjustments included in accumulated other comprehensive income (before tax effect) as of March 31, 2014 is as follows:

| | Millions of yen | U.S. dollars |
|-----------------------------|-----------------|--------------|
| | 2014 | 2014 |
| Unrecognized actuarial loss | ¥952 | \$9,260 |

The content of plan assets by major category, as a percentage of total plan assets as of March 31, 2014 is as follows:

| | 2014 |
|--------|------|
| Bonds | 70% |
| Stocks | 14% |
| Other | 16% |
| Total | 100% |

The expected long-term rate of return on plan assets is determined as a result of consideration of both the portfolio allocation at present and in the future, and long-term expected rate of return from multiple plan assets at present and in the future.

The assumptions used in accounting for the defined benefit pension plans for the year ended March 31, 2014 were as follows:

| | 2014 |
|--|------------------|
| Discount rate | Principally 2.0% |
| Expected rate of return on plan assets | Principally 2.0% |

Total contributions required to be paid by the Company and its consolidated subsidiaries to the defined contribution pension plans amounted to ¥504 million (\$4,900 thousand) for the year ended March 31, 2014.

For the year ended March 31, 2013

The Company and its domestic consolidated subsidiaries have defined benefit pension plans, i.e., lump-sum payment plans, defined contribution pension plan, and advance payment schemes for retirement benefits. In addition to the retirement benefit plans described above, the Company and its domestic subsidiaries pay additional retirement benefits under certain conditions. Certain overseas subsidiaries also have defined benefit pension plans.

The following table sets forth the funded and accrued status of the plans and the amounts recognized in the accompanying consolidated balance sheet at March 31, 2013 for the Company's and the consolidated subsidiaries' defined benefit pension plans:

| | willions of yen |
|--|-----------------|
| | 2013 |
| Retirement benefit obligation | ¥(11,741) |
| Plan assets at fair value | 1,193 |
| Unfunded retirement benefit obligation | (10,548) |
| Unrecognized actuarial loss | 1,039 |
| Accrued retirement benefits | ¥ (9,508) |

As permitted under the accounting standard for retirement benefits, certain domestic subsidiaries calculate their retirement benefit obligation for their employees by the simplified method. Under the simplified method, the retirement benefit obligation for employees is stated at the amount which would be required to be paid if all eligible employees voluntarily terminated their employment at the balance sheet date.

The components of retirement benefit expenses for the year ended March 31, 2013 are outlined as follows:

| | Millions of yen |
|---|-----------------|
| | 2013 |
| Service cost | ¥ 700 |
| Interest cost | 215 |
| Expected return on plan assets | (12) |
| Amortization of unrecognized actuarial loss | 178 |
| Contributions to defined contribution pension plans | 488 |
| Retirement benefit expenses | ¥1,571 |

The assumptions used in accounting for the defined benefit pension plans for the year ended March 31, 2013 were as follows:

| | 2013 |
|--|------------------|
| Discount rate | Principally 2.0% |
| Expected rate of return on plan assets | Principally 2.0% |

11. CONTINGENT LIABILITIES

At March 31, 2014 and 2013, the Company and its consolidated subsidiaries were contingently liable for the following items:

| | | Millions of yen | Thousands of U.S. dollars |
|---|------|-----------------|------------------------------|
| | 2014 | 2013 | 2014 |
| Notes receivable discounted | ¥55 | ¥153 | \$544 |
| Guarantees of home mortgage loans by | | | |
| employees | 77 | 92 | 749 |
| Guarantees of loans made by affiliates | 79 | 70 | 775 |

12. NET UNREALIZED LOSS ON LAND REVALUATION

Effective March 31, 2001, the Company revalued its land held for business use in accordance with the "Law on Land Revaluation." Differences on land revaluation have been accounted for as "Net unrealized loss on land revaluation" under net assets at the net amount of the relevant tax effect. The method followed in determining the land revaluation was in accordance with the "Enforcement Act Concerning Land Revaluation." The carrying value of this land exceeded its corresponding fair value by ¥12,000 million (\$116,640 thousand) and by ¥12,000 million at March 31, 2014 and 2013, respectively.

13. SHAREHOLDERS' EQUITY

The Law provides that an amount equal to 10% of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other than the legal reserve) be transferred to the capital reserve and the legal reserve, respectively, until the sum of the capital reserve and the legal reserve equals 25% of the capital stock account. Such distributions can be made at any time by resolution of the shareholders or by the Board of Directors if certain conditions are met.

The Company's legal reserve amounted to ¥3,376 million (\$32,822 thousand) and ¥3,376 million at March 31, 2014 and 2013, respectively.

Movements in issued shares of common stock and treasury stock during the years ended March 31, 2014 and 2013 are summarized as follows:

| | | | | Number of shares |
|-------------------------------|---------------|----------|----------|------------------|
| | · | | | 2014 |
| | April 1, 2013 | Increase | Decrease | March 31, 2014 |
| Issued shares of common stock | 191,406,969 | _ | _ | 191,406,969 |
| Treasury stock | 4,263,619 | 29,776 | 1,211 | 4,292,184 |

Increase in the number of shares of treasury stock was due to purchases of fractional shares of less than one unit. Decrease in the number of shares of treasury stock was due to sales of fractional shares of less than one unit.

| | | | | Number of shares |
|-------------------------------|---------------|----------|----------|------------------|
| | | | | 2013 |
| | April 1, 2012 | Increase | Decrease | March 31, 2013 |
| Issued shares of common stock | 191,406,969 | _ | _ | 191,406,969 |
| Treasury stock | 4,246,240 | 18,059 | 680 | 4,263,619 |

Increase in the number of shares of treasury stock was due to purchases of fractional shares of less than one unit. Decrease in the number of shares of treasury stock was due to share exchanges, and sales of fractional shares of less than one unit.

14. PROVISION FOR LOSS ON CONSTRUCTION CONTRACTS

Reversal of and provision for loss on construction contracts included in cost of sales for the years ended March 31, 2014 and 2013 amounted to ¥52 million (\$508 thousand) and ¥22 million, respectively.

15. RESEARCH AND DEVELOPMENT COSTS

Research and development costs included in manufacturing cost, and selling, general and administrative expenses for the years ended March 31, 2014 and 2013 amounted to ¥4,061 million (\$39,475 thousand) and ¥4,319 million, respectively.

16. LOSS ON IMPAIRMENT OF PROPERTY, PLANT AND EQUIPMENT

Certain domestic consolidated subsidiaries have recognized an impairment loss on idle assets or assets to be dismantled by reducing their net book value to the respective net realizable value of each asset. As a result, certain domestic consolidated subsidiaries recognized loss on impairment for idle assets or assets to be dismantled, including dismantling cost, for the year ended March 31, 2013 in the amount of ¥167 million.

| | | | Millions of yen |
|---------------------|---------------|---------------------|-----------------|
| Location | Use | Classification | 2013 |
| Kadoma city | | | |
| Osaka prefecture | Idle property | Buildings and other | ¥113 |
| Kuki city | | | |
| Saitama prefecture | Plant | Buildings and other | 34 |
| Osaka city | | | |
| Osaka prefecture | Sales office | Buildings and other | 18 |
| Tomakomai city | | | |
| Hokkaido prefecture | Idle property | Land | 1 |
| | | | ¥167 |

The respective recoverable amounts are measured using the respective net selling prices principally based on valuations by a real estate company and scrap company.

There was no loss on impairment of property, plant and equipment for the year ended March 31, 2014.

17. LOSS ON DISASTER

Loss on disaster recorded in the consolidated statement of income for the year ended March 31, 2014 mainly consisted of repair expenses for property, plant and equipment and fixed costs related to the suspension of production in the amounts of ¥189 million and ¥62 million (\$1,840 thousand and \$605 thousand), respectively, resulting from abnormally heavy snow fall in Japan on February 14 and 15, 2014.

18. OTHER COMPREHENSIVE INCOME

Reclassification adjustments and tax effects on components of other comprehensive income for the years ended March 31, 2014 and 2013 are summarized as follows:

| | | Marie | Thousands of |
|---|--------|----------------------|--------------------------|
| | 2014 | Millions of yen 2013 | U.S. dollars 2014 |
| Net unrealized holding gain on securities: | 2014 | 2015 | 2014 |
| | V2 E70 | VO 47E | ¢ae occ |
| Gain arising during the year | ¥2,578 | ¥2,475 | \$25,066 |
| Reclassification adjustments | 56 | 0 | 549 |
| Before tax effect | 2,635 | 2,476 | 25,615 |
| Tax effect | (919) | (872) | (8,941) |
| Net unrealized holding gain on securities | 1,715 | 1,603 | 16,673 |
| Net unrealized deferred gain (loss) on derivative instruments: | | | |
| Gain (loss) arising during the year | 140 | (18) | 1,364 |
| Tax effect | (52) | 6 | (508) |
| Net unrealized deferred gain (loss) on derivative instruments | 88 | (11) | 856 |
| Translation adjustments: | | | |
| Amount arising during the year | 6,768 | 4,505 | 65,794 |
| Reclassification adjustments | _ | 4 | _ |
| Translation adjustments | 6,768 | 4,509 | 65,794 |
| Share of other comprehensive income of affiliates accounted for by the equity method: | | | |
| Gain arising during the year | 105 | 81 | 1,029 |
| Reclassification adjustments | 79 | _ | 772 |
| Share of other comprehensive income of affiliates accounted for by the equity method | 185 | 81 | 1,802 |
| Other comprehensive income | ¥8,757 | ¥6,183 | \$85,126 |

19. SUPPLEMENTAL INFORMATION ON THE CONSOLIDATED STATEMENTS OF CASH FLOWS

Reconciliations of cash and deposits shown in the consolidated balance sheets and cash and cash equivalents shown in the consolidated statements of cash flows as of March 31, 2014 and 2013 are as follows:

| | | | Thousands of |
|---|---------|-----------------|--------------|
| | | Millions of yen | U.S. dollars |
| | 2014 | 2013 | 2014 |
| Cash and deposits | ¥13,518 | ¥19,678 | \$131,404 |
| Deposits with maturities exceeding three months | (105) | (44) | (1,021) |
| Short-term investments | 7,877 | 560 | 76,574 |
| Cash and cash equivalents | ¥21,291 | ¥20,194 | \$206,957 |

On August 31, 2012, the Company initially consolidated Mayfran International, Incorporated, Conergics International LLC, and MF Real Estate Partners, LLC. Assets acquired and liabilities assumed at the date of commencement of consolidation and the related cost of the acquired shares and payment for the acquisition of the subsidiaries' shares are summarized as follows:

| | Millions of yen |
|---|-----------------|
| | 2013 |
| Current assets | ¥ 4,106 |
| Fixed assets | 4,654 |
| Goodwill | 1,330 |
| Current liabilities | (2,784) |
| Long-term liabilities | (818) |
| Acquisition cost of shares | 6,488 |
| Cash and cash equivalents | (153) |
| Payment for the acquisition of the subsidiaries' shares | ¥ 6,334 |

20. LEASES

The following *pro forma* amounts represent the acquisition cost, accumulated depreciation, and net book value of the leased assets as of March 31, 2013 which would have been reflected in the accompanying consolidated balance sheet if finance leases other than those which transfer the ownership of the leased assets to the Company and its domestic consolidated subsidiaries commencing on or before March 31, 2008 (currently accounted for as operating leases) had been capitalized:

| | _ | | | Millions of yen |
|-----------------------------------|---|------------------|--------------|-----------------|
| | | | | 2013 |
| | - | | Accumulated | |
| | | Acquisition cost | depreciation | Net book value |
| Machinery, equipment and vehicles | | ¥3 | ¥3 | ¥O |

There were no outstanding finance lease transactions at March 31, 2014.

Lease payments relating to finance leases accounted for as operating leases in the accompanying consolidated financial statements amounted to ¥0 million (\$2 thousand) and ¥29 million for the years ended March 31, 2014 and 2013, respectively. Depreciation of the leased assets computed by the straight-line method over the respective lease terms amounted to ¥0 million (\$2 thousand) and ¥29 million for the years ended March 31, 2014 and 2013, respectively.

Future minimum lease payments subsequent to March 31, 2014 for non-cancelable operating leases are summarized as follows:

| Year ending March 31, | Millions of yen | Thousands of U.S. dollars |
|-----------------------|-----------------|---------------------------|
| 2015 | ¥209 | \$2,036 |
| 2016 and thereafter | 276 | 2,688 |
| | ¥486 | \$4,725 |

21. DERIVATIVES AND HEDGING ACTIVITIES

(1) Derivative transactions to which hedge accounting is not applied

(a) Currency related

The notional amounts of forward foreign exchange contracts to which hedge accounting has not been applied, the estimated fair value of the outstanding derivatives positions, and unrealized loss at March 31, 2014 and 2013 are summarized as follows:

| | | | | | | Millions of yen | |
|--------------------------|-----------------|-----------------------|-----------------|-----------------|-----------------------|-----------------|--|
| | | 2014 | | | | | |
| | Notional amount | Estimated fair value* | Unrealized loss | Notional amount | Estimated fair value* | Unrealized loss | |
| Forward foreign exchange | | | | | | | |
| contracts: | | | | | | | |
| Sell: | | | | | | | |
| U.S. dollars | ¥4,160 | ¥(118) | ¥(118) | ¥3,137 | ¥(467) | ¥(467) | |
| Euros | 578 | (24) | (24) | 638 | (86) | (86) | |
| Canadian dollars | 115 | 0 | 0 | 150 | (22) | (22) | |
| Australian dollars | 72 | (4) | (4) | 90 | (19) | (19) | |
| Buy: | | | | | | | |
| Japanese yen | 227 | (1) | (1) | 646 | (83) | (83) | |
| U.S. dollars | 28 | (1) | (1) | _ | _ | _ | |
| Canadian dollars | 16 | (1) | (1) | _ | _ | _ | |
| Total | ¥5,198 | ¥(150) | ¥(150) | ¥4,663 | ¥(678) | ¥(678) | |

| | Thousands of U.S. dollars | | | | |
|-------------------------------------|---------------------------|-------------|-----------------|--|--|
| | | | 2014 | | |
| | | Estimated | | | |
| | Notional amount | fair value* | Unrealized loss | | |
| Forward foreign exchange contracts: | | | | | |
| Sell: | | | | | |
| U.S. dollars | \$40,437 | \$(1,154) | \$(1,154) | | |
| Euros | 5,618 | (235) | (235) | | |
| Canadian dollars | 1,120 | 7 | 7 | | |
| Australian dollars | 705 | (44) | (44) | | |
| Buy: | | | | | |
| Japanese yen | 2,212 | (18) | (18) | | |
| U.S. dollars | 274 | (9) | (9) | | |
| Canadian dollars | 163 | (11) | (11) | | |
| Total | \$50,533 | \$(1,465) | \$(1,465) | | |

^{*} Estimated fair value is determined based on the prices quoted by financial institutions.

(b) Interest-rate related

The notional amounts of interest-rate swap agreements to which hedge accounting has not been applied and the estimated fair value of the outstanding derivatives positions and unrealized gain at March 31, 2014 and 2013 are summarized as follows:

| | | | | | | | | M | lillions of yen |
|--------------------------------|----------------|----------|-----------|-------------|------------|----------|-----------|-------------|-----------------|
| | | | | | 2014 | | | | 2013 |
| | | Notional | Due after | Estimated | Unrealized | Notional | Due after | Estimated | Unrealized |
| | Hedged items | amount | one year | fair value* | gain | amount | one year | fair value* | gain |
| Interest-rate swap agreements: | | | | | | | | | |
| Fixed paid/floating received | Long-term debt | ¥300 | ¥300 | ¥5 | ¥5 | ¥281 | ¥246 | ¥1 | ¥1 |

| | | | | Thousands o | f U.S. dollars |
|--------------------------------|----------------|--------------------|--------------------|-----------------------|-----------------|
| | | | | | 2014 |
| | Hedged items | Notional amount | Due after one year | Estimated fair value* | Unrealized gain |
| Interest-rate swap agreements: | | | | | |
| Fixed paid/floating received | Long-term debt | \$2,918 | \$2,918 | \$50 | \$50 |

 $^{^{\}star}$ Estimated fair value is determined based on the prices quoted by financial institutions.

(2) Derivative transactions to which hedge accounting is applied

(a) Currency related

The notional amounts of forward foreign exchange contracts to which hedge accounting has been applied and the estimated fair value of the outstanding derivatives positions at March 31, 2014 and 2013 are summarized as follows:

| | | | | | | | Millions of yen |
|---|---|--------------------|--------------------|------------------------|--------------------|--------------------|------------------------|
| | | | | 2014 | | | 2013 |
| | Hedged items | Notional amount | Due after one year | Estimated fair value*2 | Notional amount | Due after one year | Estimated fair value*2 |
| Forward foreign exchange contracts*1: Sell: | | | | | | | |
| U.S. dollars | | ¥3,591 | ¥— | ¥26 | ¥2,141 | ¥ | ¥ (86) |
| Euros | Accounts | 606 | _ | 3 | 610 | _ | (14) |
| Australian dollars | receivable (Forecasted | 91 | _ | (0) | 134 | _ | (6) |
| Canadian dollars | transactions) | 104 | _ | 3 | 130 | _ | (4) |
| Thai baht | ti arisactions/ | 409 | _ | (8) | _ | _ | _ |
| U.S. dollars | Accounts receivable | _ | _ | _ | 63 | _ | |
| Total | | 4,803 | _ | 23 | 3,080 | _ | (113) |
| Buy: | | | | | | | |
| Japanese yen | Accounts | _ | _ | _ | 464 | _ | (22) |
| U.S. dollars | payable (Forecasted transactions) | _ | _ | _ | 6 | _ | (0) |
| Total | | ¥ — | ¥— | ¥— | ¥ 470 | ¥— | ¥ (22) |

| | Thousands of U.S. dollars | | | | | |
|---------------------------------------|---------------------------|----------|-------------|--------------|--|--|
| | | | | 2014 | | |
| | | Notional | Due after | Estimated | | |
| | Hedged items | amount | one year | fair value*2 | | |
| Forward foreign exchange contracts*1: | | | | | | |
| Sell: | | | | | | |
| U.S. dollars | | \$34,910 | \$ — | \$261 | | |
| Euros | Accounts | 5,891 | _ | 29 | | |
| Australian dollars | receivable (Forecasted | 888 | _ | (9) | | |
| Canadian dollars | transactions) | 1,018 | _ | 29 | | |
| Thai baht | transactions, | 3,980 | _ | (80) | | |
| Total | | \$46,689 | \$— | \$230 | | |

^{*1} Since forward foreign exchange contracts, except for hedges of forecasted transactions, are accounted for by the allocation method (refer to Note 2(e)), their fair value is included in that of the accounts receivable or payable and is disclosed in Note 5 "Financial Instruments."

^{*2} Estimated fair value is determined based on the prices quoted by financial institutions.

The notional amounts of currency swap contracts that include interest-rate swaps to which hedge accounting has been applied and the estimated fair value of the outstanding derivatives positions at March 31, 2014 and 2013 are summarized as follows:

| | | | | | | | Millions of yen |
|--------------------------------|----------------|----------|-----------|-------------------|----------|-----------|-----------------|
| _ | | | | 2014 | | | 2013 |
| _ | | Notional | Due after | Estimated | Notional | Due after | Estimated |
| | Hedged items | amount | one year | fair value*1 | amount | one year | fair value*1 |
| Currency swap contracts | | | | | | | |
| including interest-rate swaps: | | | | | | | |
| (Receive/U.S. dollars and | | | | | | | |
| pay/Japanese yen, and | | | | | | | |
| Receive/floating and | | | | | | | |
| pay/fixed) | Long-term debt | ¥8,200 | ¥8,200 | ¥— | ¥8,200 | ¥8,200 | ¥— |
| | | | Thousands | s of U.S. dollars | | | |
| _ | | | | 2014 | | | |
| _ | | Notional | Due after | Estimated | | | |
| | Hedged items | amount | one year | fair value*1 | | | |
| Currency swap contracts | | | | | | | |
| including interest-rate swaps: | | | | | | | |
| (Receive/U.S. dollars and | | | | | | | |
| pay/Japanese yen, and | | | | | | | |
| Receive/floating and | | | | | | | |
| pay/fixed) | Long-term debt | \$79,704 | \$79,704 | \$ — | | | |

^{*1} Since interest-rate swap agreements are accounted for as if the interest rates applied to the swaps had originally applied to the underlying debt (refer to Note 2 (e)), their fair value is included in that of the long-term debt disclosed in Note 5 "Financial Instruments."

(b) Interest-rate related

The notional amounts of interest-rate swaps to which hedge accounting has been applied and the estimated fair value of the outstanding derivatives positions at March 31, 2014 and 2013 are summarized as follows:

| | | | | | | | Millions of yen |
|------------------------------|----------------|----------|-----------|-----------------|----------|-----------|-----------------|
| - | | | | 2014 | | | 2013 |
| _ | | Notional | Due after | Estimated | Notional | Due after | Estimated |
| | Hedged items | amount | one year | fair value* | amount | one year | fair value* |
| Interest-rate swaps: | | | | | | | |
| Fixed paid/floating received | | | | | | | |
| (Special treatment*) | Long-term debt | ¥5,170 | ¥670 | ¥— | ¥5,170 | ¥5,170 | ¥— |
| | | | Thousands | of U.S. dollars | | | |
| | | | | 2014 | | | |
| - | | Notional | Due after | Estimated | | | |
| | Hedged items | amount | one year | fair value* | | | |
| Interest-rate swaps: | | | | | | | |
| Fixed paid/floating received | | | | | | | |
| (Special treatment*) | Long-term debt | \$50,252 | \$6,512 | \$ — | | | |

^{*} Since interest-rate swap agreements are accounted for as if the interest rates applied to the swaps had originally applied to the underlying debt (refer to Note 2 (e)), their fair value is included in that of the long-term debt disclosed in Note 5 "Financial Instruments."

22. AMOUNTS PER SHARE

Amounts per share at March 31, 2014 and 2013 and for the years then ended were as follows:

| | | Yen | U.S. dollars |
|----------------|---------|---------|--------------|
| | 2014 | 2013 | 2014 |
| Net assets | ¥632.94 | ¥545.14 | \$6.15 |
| Net income | 54.58 | 39.69 | 0.53 |
| Cash dividends | 10.00 | 7.00 | 0.09 |
| | 10.00 | 7.00 | |

The amounts per share of net assets are computed based on the number of shares of common stock outstanding at each year-end.

Net income per share is computed based on the net income available for distribution to shareholders of common stock and the weighted-average number of shares of common stock outstanding during the year.

Cash dividends per share represent the cash dividends proposed by the Board of Directors as applicable to the respective years together with the interim cash dividends paid.

Diluted net income per share for the years ended March 31, 2014 and 2013 has not been presented because no potentially dilutive shares of common stock were outstanding.

Information used in the calculation of basic net income per share is summarized as follows:

| | | | THOUSAHUS OF |
|-------------------------|---------|-----------------|-----------------|
| _ | | Millions of yen | U.S. dollars |
| | 2014 | 2013 | 2014 |
| Net income | ¥10,213 | ¥7,428 | \$99,272 |
| Net income not | | | |
| available for | | | |
| distribution to | | | |
| shareholders of | | | |
| common stock | _ | | |
| Net income on which | | | |
| basic net income | | | |
| per share is calculated | ¥10,213 | ¥7,428 | \$99,272 |
| | | | |
| | | Thou | sands of shares |
| | | 2014 | 2013 |

187,129

187,152

23. BUSINESS COMBINATIONS

shares of common stock on which

net income per share is calculated

Weighted-average number of

(1) Acquisition of Tsubaki Emerson Co. shares from minority shareholder

On October 26, 2013, the Company acquired additional shares of voting rights of Tsubaki Emerson Co. for ¥3,985 million (\$38,734 thousand) in cash and made it a whollyowned subsidiary. Tsubaki Emerson Co. is engaged in the manufacture and sales of power transmission products (reducers, variable speed drives, and their related products). The Company determined to undertake this acquisition to enhance its comprehensive strength by accelerating globalization, and expediting the decision-making process and execution of business strategies. The name of the acquired company after the business combination has been changed to Tsubaki E&M Co.

The Company accounted for this business combination as a transaction with minority shareholders under common control in accordance with the "Accounting Standard for Business Combinations" (ASBJ Statement No.21, issued on December 26, 2008) and the "Revised Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No.10, issued on December 26, 2008).

As a result, ¥412 million (\$4,009 thousand) of goodwill was recognized, which represents the excess of the purchase price over the fair value of the minority interest. The goodwill is amortized over a period of 5 years on a straight-line basis.

(2) Acquisition of Tsubakimoto Nishinihon Co., Ltd. shares from minority shareholder

On March 27, 2014, the Company acquired additional shares of voting rights of Tsubakimoto Nishinihon Co., Ltd. for ¥297 million (\$2,894 thousand) in cash and made it a wholly-owned subsidiary. Tsubakimoto Nishinihon Co., Ltd. is engaged in sales of Tsubakimoto Chain products. The Company determined to undertake this acquisition to improve the efficiency of group management by enhancing the ability to respond to changes in the business environment quickly and flexibly. The name of the acquired company after the business combination remains the same.

The Company accounted for this business combination as a transaction with minority shareholders under common control in accordance with the "Accounting Standard for Business Combinations" (ASBJ Statement No.21, issued on December 26, 2008) and the "Revised Guidance on Accounting Standard for Business Combinations and Accounting Standard for Business Divestitures" (ASBJ Guidance No.10, issued on December 26, 2008).

As a result, ¥181 million (\$1,762 thousand) of goodwill was recognized, which represents the excess of the purchase price over the fair value of the minority interest. The goodwill is amortized over a period of 5 years on a straight-line basis.

24. SEGMENT INFORMATION

(1) Outline of reportable segment information
The reportable segments of the Company are components
for which obtaining separate financial information is possible
and that are subject to regular review by the Board of Directors,
which decides upon the distribution of management
resources to the reportable segments. The Company classifies
its business segments based on products and services. Each
business segment determines comprehensive domestic and
overseas strategies in addition to pursuing business expansion
in its respective product and service area. The reportable
segments that comprise the Company's operations are:
Chains, Power Transmission Units and Components,
Automotive Parts, and Materials Handling Systems.

(2) Calculation methods used for sales, operating income or loss, assets, and other items of each reportable segment

The accounting policies of the segments are substantially the same as those described in the summary of significant accounting policies in Note 2. Inter-segment sales are recorded at the same price used in transactions with third parties.

(3) Information on sales, operating income, assets, and other items of each reportable segment Information by reportable segment for the years ended March 31, 2014 and 2013 is as follows:

| | | | | | | | | | Millions of yen |
|-----------------------------|---------|------------------------------------|------------|-----------------------|--------------|---------|----------|--------------------|-----------------|
| | | | | | | | | | 2014 |
| | | | | Reporta | ble Segments | | | | |
| | | Power Transmission Units and | Automotive | Materials Handling | | | | Adjustments and | |
| | Chains | Components | Parts | Systems | Subtotal | Other | Total | eliminations | Consolidated |
| Sales, operating income, | | | | | | | | | |
| and assets: | | | | | | | | | |
| Sales to third parties | ¥54,564 | ¥21,325 | ¥60,674 | ¥39,503 | ¥176,067 | ¥1,955 | ¥178,022 | ¥ — | ¥178,022 |
| Inter-segment sales | | | | | | | | | |
| and transfers | 1,264 | 286 | _ | 62 | 1,613 | 764 | 2,378 | (2,378) | _ |
| Total | ¥55,828 | ¥21,612 | ¥60,674 | ¥39,565 | ¥177,681 | ¥2,719 | ¥180,401 | ¥ (2,378) | ¥178,022 |
| Operating income | ¥ 3,763 | ¥ 2,273 | ¥10,119 | ¥ 1,192 | ¥ 17,348 | ¥ 63 | ¥ 17,411 | ¥ (56) | ¥ 17,354 |
| Assets | 69,615 | 30,981 | 56,702 | 43,389 | 200,688 | 3,429 | 204,118 | 24,721 | 228,840 |
| Other items: | | | | | | | | | |
| Depreciation and | | | | | | | | | |
| amortization | 2,513 | 828 | 4,313 | 1,081 | 8,736 | 9 | 8,745 | _ | 8,745 |
| Investments in affiliates | | | | • | | | • | | • |
| accounted for by the | | | | | | | | | |
| equity method | _ | _ | _ | 347 | 347 | | 347 | _ | 347 |
| Increase in property, plant | | | | | | | | | |
| and equipment and | | | | | | | | | |
| intangible assets | 4,479 | 835 | 5,336 | 716 | 11,368 | 4 | 11,372 | _ | 11,372 |
| | | | | | | | | | |
| | | | | | | | | | Millions of yen |
| | | | | Donorto | ble Segments | | | | 2013 |
| | | Power | | керопа | ble segments | | | | |
| | | Transmission | | Materials | | | | Adjustments | |
| | | Units and | Automotive | Handling | | | | and | |
| Cala | Chains | Components | Parts | Systems | Subtotal | Other | Total | eliminations | Consolidated |
| Sales, operating income, | | | | | | | | | |
| and assets: | V40 100 | V10 220 | V40 207 | V20 14C | V1.40.000 | V1 0 40 | V150 000 | V/ | V150 000 |
| Sales to third parties | ¥49,183 | ¥19,332 | ¥49,397 | ¥30,146 | ¥148,060 | ¥1,942 | ¥150,002 | ¥ — | ¥150,002 |
| Inter-segment sales | 1.066 | 221 | | 99 | 1 400 | 004 | 2.402 | (2.402) | |
| and transfers | 1,066 | 331 | | | 1,498 | 904 | 2,402 | (2,402) | |
| Total | ¥50,250 | ¥19,664 | ¥49,397 | ¥30,246 | ¥149,558 | ¥2,846 | ¥152,405 | ¥ (2,402) | |
| Operating income | ¥ 3,586 | ¥ 1,955 | ¥ 6,494 | ¥ 531 | ¥ 12,568 | ¥ 143 | ¥ 12,711 | ¥ (132) | , |
| Assets | 66,758 | 26,887 | 49,936 | 40,288 | 183,870 | 3,450 | 187,321 | ¥28,516 | 215,837 |
| Other items: | | | | | | | | | |
| Depreciation and | | | | | | | | | |
| amortization | 2,290 | 801 | 3,569 | 687 | 7,349 | 11 | 7,360 | _ | 7,360 |
| Investments in affiliates | | | | | | | | | |
| accounted for by the | | | | | | | | | |
| equity method | _ | _ | _ | 571 | 571 | _ | 571 | _ | 571 |
| Increase in property, plant | | | | | | | | | |
| and equipment and | | | 0 = 0 1 | | | | 4 | | 4 |
| intangible assets | 4,017 | 627 | 6,596 | 576 | 11,818 | 14 | 11,833 | | 11,833 |

| | | | | | | | | Thousands | of U.S. dollars |
|---|-----------|--|---------------------|----------------------------------|---------------|----------|-------------|------------------------------|-----------------|
| | | | | | | | | | 2014 |
| | | | | Report | able Segments | | | | |
| | Chains | Power Transmission Units and Components | Automotive Parts | Materials Handling Systems | Subtotal | Other | Total | Adjustments and eliminations | Consolidated |
| Sales, operating income, and assets: | | | | | | | | | |
| Sales to third parties Inter-segment sales | \$530,367 | \$207,285 | \$589,760 | \$383,972 | \$1,711,385 | \$19,004 | \$1,730,390 | \$ — | \$1,730,390 |
| and transfers | 12,290 | 2,788 | _ | 608 | 15,687 | 7,433 | 23,120 | (23,120) | _ |
| Total | \$542,657 | \$210,073 | \$589,760 | \$384,581 | \$1,727,073 | \$26,437 | \$1,753,510 | \$ (23,120) | \$1,730,390 |
| Operating income | \$ 36,580 | \$ 22,094 | \$ 98,364 | \$ 11,589 | \$ 168,628 | \$ 613 | \$ 169,241 | \$ (550) | \$ 168,690 |
| Assets | 676,665 | 301,143 | 551,149 | 421,748 | 1,950,707 | 33,338 | 1,984,045 | 240,294 | 2,224,340 |
| Other items: | | | | | | | | | |
| Depreciation and amortization Investments in affiliates | 24,426 | 8,055 | 41,926 | 10,507 | 84,916 | 92 | 85,009 | _ | 85,009 |
| accounted for by the equity method | _ | _ | _ | 3,381 | 3,381 | _ | 3,381 | _ | 3,381 |
| Increase in property, plant and equipment and | | | | | | | | | |
| intangible assets | 43,543 | 8,120 | 51,870 | 6,965 | 110,499 | 45 | 110,545 | _ | 110,545 |

(4) Geographical information

Sales to third parties by country or geographical area for the years ended March 31, 2014 and 2013 are summarized as follows:

| | | | Thousands of |
|------------------|----------|-----------------|--------------|
| | | Millions of yen | U.S. dollars |
| | 2014 | 2013 | 2014 |
| Japan | ¥ 83,335 | ¥ 84,602 | \$ 810,026 |
| U.S.A. | 36,446 | 25,590 | 354,266 |
| Europe | 20,687 | 13,830 | 201,079 |
| Asia and Oceania | 30,403 | 21,357 | 295,525 |
| Other | 7,149 | 4,621 | 69,492 |
| Total | ¥178,022 | ¥150,002 | \$1,730,390 |

Property, plant and equipment by country or geographical area at March 31, 2014 and 2013 are summarized as follows:

| | | Millions of yen | | |
|------------------|---------|-----------------|-----------|--|
| | 2014 | 2013 | 2014 | |
| Japan | ¥69,126 | ¥70,579 | \$671,915 | |
| U.S.A. | 9,706 | 7,488 | 94,346 | |
| Europe | 4,589 | 3,498 | 44,609 | |
| Asia and Oceania | 12,920 | 8,358 | 125,592 | |
| Other | 508 | 556 | 4,942 | |
| Total | ¥96,852 | ¥90,481 | \$941,407 | |

Information by major customer for the years ended March 31, 2014 and 2013 is summarized as follows:

| | | | | I housands of |
|-----------------------------|--------------------------------------|---------|-----------------|---------------|
| | | | Millions of yen | U.S. dollars |
| Customer | Related segment | 2014 | 2013 | 2014 |
| Tsubakimoto Kogyo Co., Ltd. | Chains, Power Transmission Units and | | | |
| | Components, Automotive Parts, and | | | |
| | Materials Handling Systems | ¥22,343 | ¥22,228 | \$217,184 |
| | | | | |

(5) Impairment loss on property, plant and equipment per reportable segment for the year ended March 31, 2013

| | | | | | | | Millions of yen |
|-----------------|--------|--------------|------------------|------------------|-------|-----------------|-----------------|
| | | | | | | | 2013 |
| | | Power | | | | | |
| | | Transmission | | | | | |
| | | Units and | | Materials | | Adjustments and | |
| | Chains | Components | Automotive Parts | Handling Systems | Other | eliminations | Consolidated |
| Impairment loss | ¥39 | ¥8 | ¥— | ¥4 | ¥115 | ¥— | ¥167 |

There was no impairment loss on property, plant and equipment for the year ended March 31, 2014.

(6) Information on goodwill per reportable segment and the balance as of and for the years ended March 31, 2014 and 2013

| | | | | | | | Millions of yen |
|------------------------------|--------|--|------------------|-------------------------------|-------|------------------------------|----------------------|
| | Chains | Power Transmission Units and Components | Automotive Parts | Materials Handling Systems | Other | Adjustments and eliminations | 2014 Consolidated |
| Amortization | ¥11 | ¥ 41 | ¥— | ¥ 330 | ¥— | ¥— | ¥ 383 |
| Balance at March 31, 2014 | 91 | 378 | _ | 1,425 | _ | _ | 1,895 |
| | | | | | | | Millions of yen |
| | | | | | | | 2013 |
| | Chains | Power Transmission Units and Components | Automotive Parts | Materials Handling Systems | Other | Adjustments and eliminations | Consolidated |
| Amortization | ¥11 | ¥— | ¥— | ¥ 90 | ¥— | ¥— | ¥ 102 |
| Balance at March 31, 2013 | 46 | | _ | 1,367 | _ | | 1,413 |
| | | | | | | Thousar | nds of U.S. dollars |
| | | | | | | | 2014 |
| | Chains | Power Transmission Units and Components | Automotive Parts | Materials Handling Systems | Other | Adjustments and eliminations | Consolidated |
| Amortization | \$112 | \$ 400 | \$— | \$ 3,215 | \$— | \$— | \$ 3,728 |
| Balance at | | | | | | | |
| March 31, 2014 | 885 | 3,675 | _ | 13,860 | | _ | 18,420 |

25. SUBSEQUENT EVENTS

(1) Distribution of retained earnings

The following distribution of retained earnings of the Company, which has not been reflected in the accompanying consolidated financial statements for the year ended March 31, 2014, was approved at the annual general meeting of the shareholders held on June 27, 2014:

| | Millions of yen | Thousands of U.S. dollars |
|--|-----------------|---------------------------|
| Cash dividends (¥6.0 (\$0.05) per share) | ¥1,122 | \$10,912 |

(2) Issuance of bonds

The Company issued its 9th unsecured straight bonds (with a limited inter-bond pari passu clause) on April 25, 2014. The details are as follows:

| (a) Total amount of issuance | ¥10,000 million (\$97,200 thousand) | |
|------------------------------|---|--|
| (b) Issue price | ¥100 (\$0.97) per a face value of ¥100 (\$0.97) | |
| (c) Interest rate | 0.394% per annum | |
| (d) Issue date | April 25, 2014 | |
| (e) Maturity date | April 25, 2019 | |
| (f) Use of funds | Repayment of loans | |

Report of Independent Auditors

The Board of Directors
TSUBAKIMOTO CHAIN CO.

We have audited the accompanying consolidated financial statements of TSUBAKIMOTO CHAIN CO. and its consolidated subsidiaries, which comprise the consolidated balance sheet as at March 31, 2014, and the consolidated statements of income, comprehensive income, changes in net assets, and cash flows for the year then ended and a summary of significant accounting policies and other explanatory information, all expressed in Japanese yen.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for designing and operating such internal control as management determines is necessary to enable the preparation and fair presentation of the consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. The purpose of an audit of the consolidated financial statements is not to express an opinion on the effectiveness of the entity's internal control, but in making these risk assessments the auditor considers internal controls relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of TSUBAKIMOTO CHAIN CO. and its consolidated subsidiaries at March 31, 2014, and their consolidated financial performance and cash flows for the year then ended in conformity with accounting principles generally accepted in Japan.

Convenience Translation

We have reviewed the translation of these consolidated financial statements into U.S. dollars, presented for the convenience of readers, and, in our opinion, the accompanying consolidated financial statements have been properly translated on the basis described in Note 1.

Ernst & young Shin hihon LLC

June 30, 2014 Osaka, Japan

