July 24, 2026

Name of the company:	Tsubakimoto Chain Co.
Name of the representative:	Takatoshi Kimura President and Representative Director
(Code number:	6371 (Prime Market of Tokyo Stock Exchange)
Inquiries to:	Yukiko Noguchi Manager, Sustainability Strategy Department Tel: (06) 6441-0054

Notice of Completion of Payment for Disposal of Treasury Shares as Restricted Stock Compensation

Tsubakimoto Chain Co. (the "Company") hereby announces completion of the payment procedures on the date of this notice for disposal of treasury shares as restricted stock compensation, which was resolved by its Board of Directors at the meeting held on June 26, 2026. Please refer to the Notice of Disposal of Treasury Shares as Restricted Stock Compensation dated June 26, 2026 for details of this matter.

Outline of the Disposal of Treasury Shares

(1)	Class and number of shares to be disposed	36,189 shares of Common stock of the Company
(2)	Disposal price	JPY 2,604 per share
(3)	Total disposal value	JPY 94,236,156
(4)	Allottees and number thereof, and number of shares to be disposed	12,533 shares to 3 directors of the Company (excluding outside directors); and 23,656 shares to 18 executive officers of the Company (excluding non-residents)
(5)	Date of Disposal	July 24, 2026